Corporate Plan 2014-15

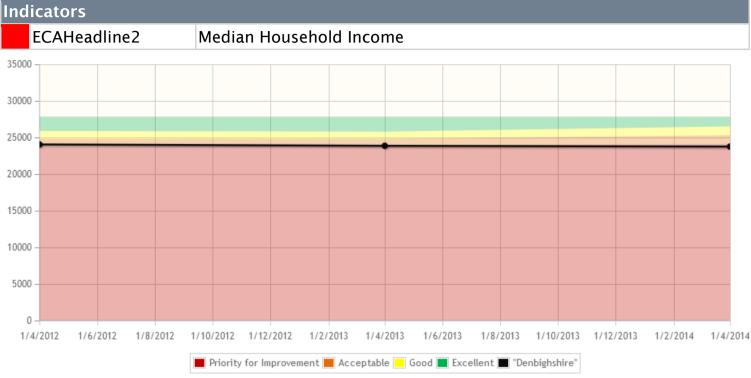
General Inform	General Information				
Description	Denbighshire County Council Corporate Plan 2012-17				
Rationale	The purpose of our Corporate Plan is to describe the main priorities for the council during the next five years, and to explain what that will mean in terms of benefits to our communities. It is important to note that our Corporate Plan does not cover everything that the council will do. We provide a wide range of services for our communities, and each of our eleven council services has a separate plan that says what it aims to deliver, and how it will be done. The Corporate Plan identifies the main priorities for the council as a whole during the next five years. This means that these areas will receive additional focus and resources in order to ensure they are delivered successfully. They have been identified as priorities for the council because our research and engagement work tells us that they are important to our communities, and that we need to do more in these areas to meet the needs and expectations of those communities.				
Contributing Services	Community Support Services, Business Improvement & Modernisation, Children & Family Services, Communication, Marketing & Leisure, Customers & Education Support, Education Services, Finance & Assets, Highways & Environmental Services, Legal, HR & Democratic Services, Planning & Public Protection				
Context					
Areas of Responsibility	Denbighshire's Corporate Priorities for 2012-17 are:				
Kesponsibility	 Developing the local economy Headline indicators Infrastructure for growth Supported and connected business Opportunities for growth High quality, skilled workforce Vibrant Towns & Communities Well-promoted Denbighshire Improving performance in education and the quality of our school buildings Improving our roads Vulnerable People Vulnerable people are able to live as independently as possible Vulnerable people are protected Clean and tidy streets Ensuring access to good quality housing Modernising the Council Services continue to improve and develop Flexible and efficient workforce, cost-effective infrastructure 				

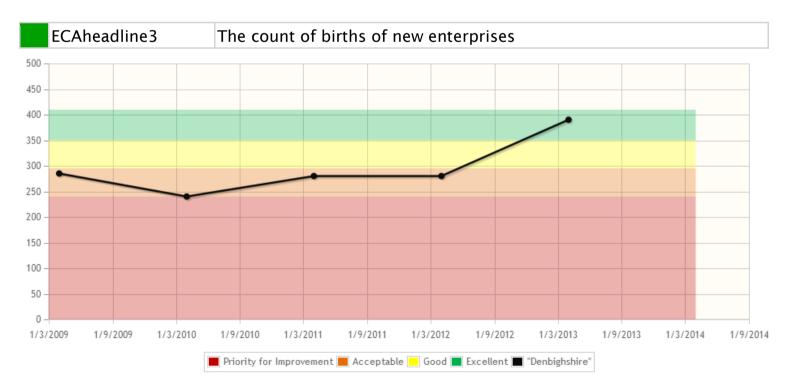
Economy Headline Indicators

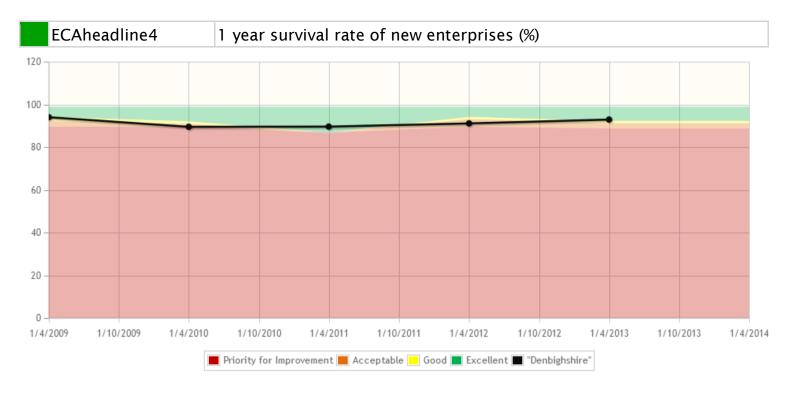
Acceptable

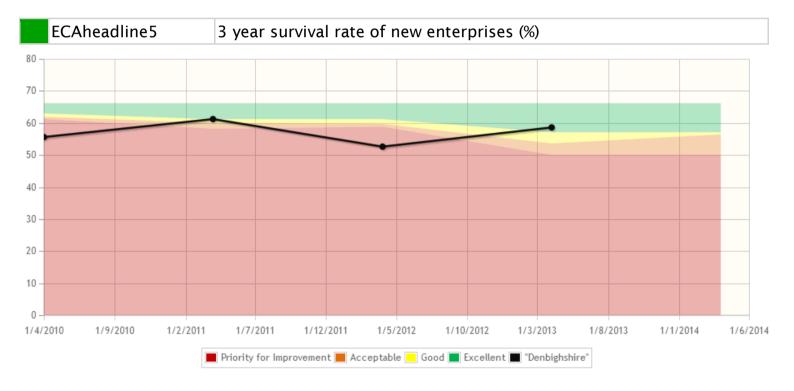
General Information

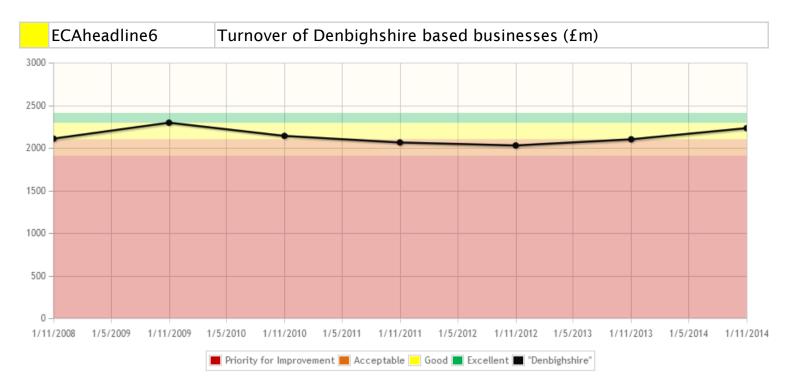
Status

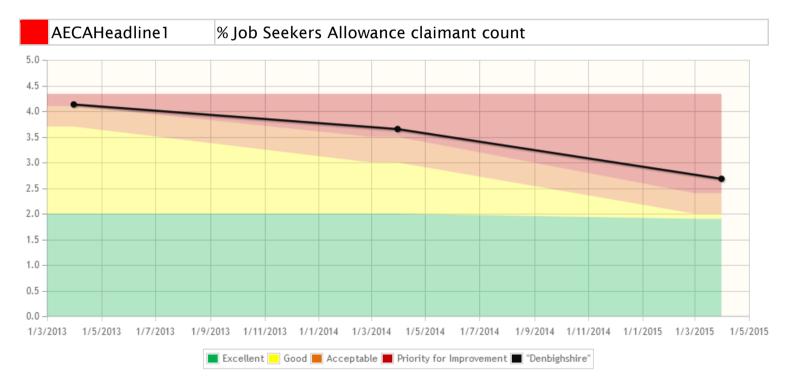




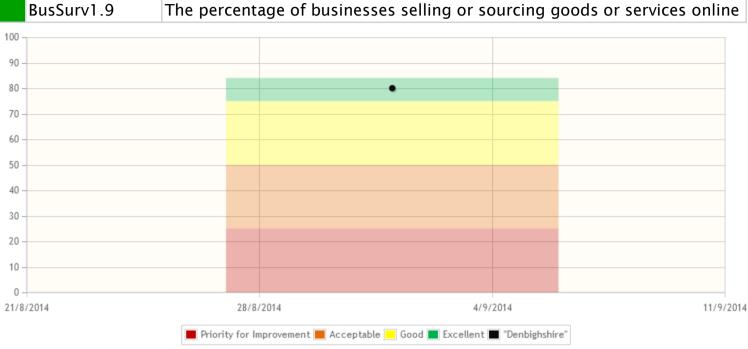


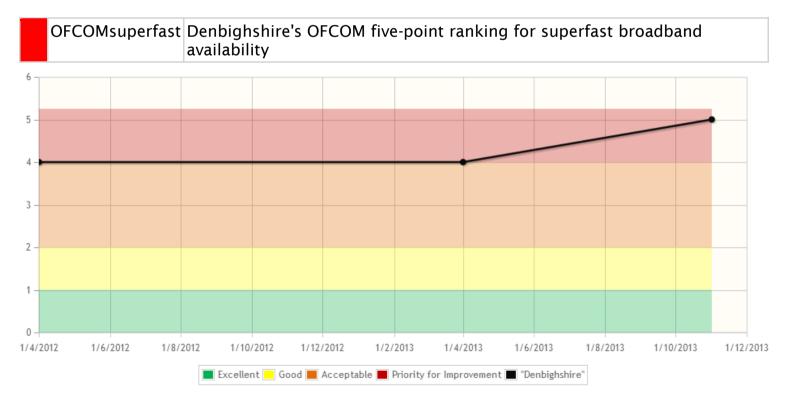


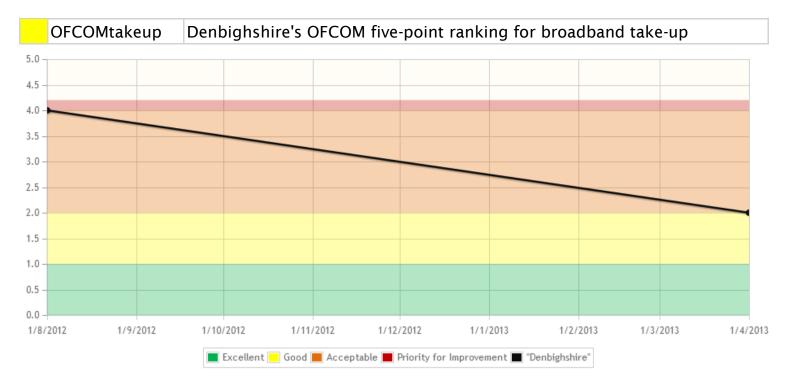


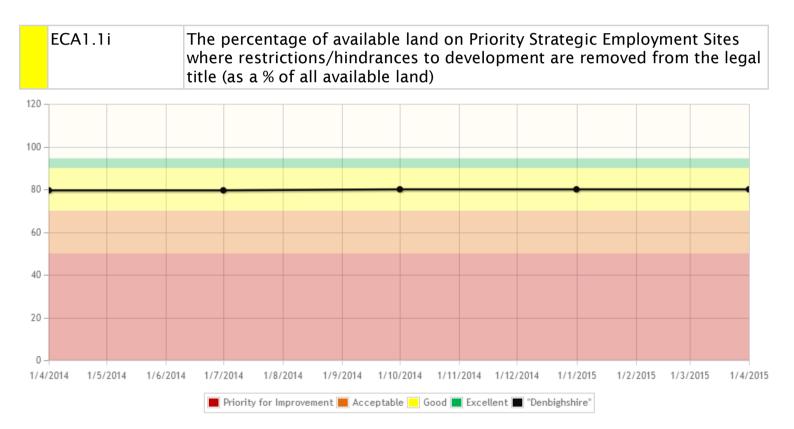


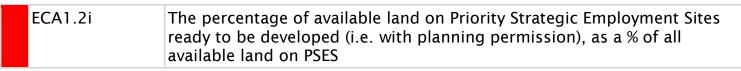


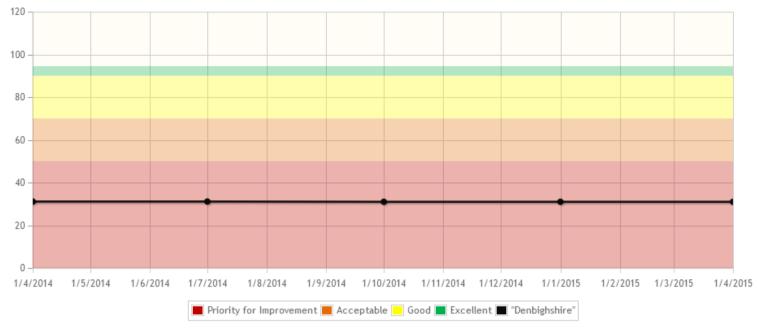




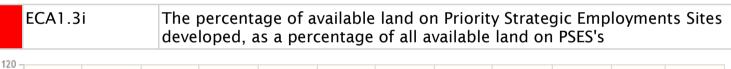


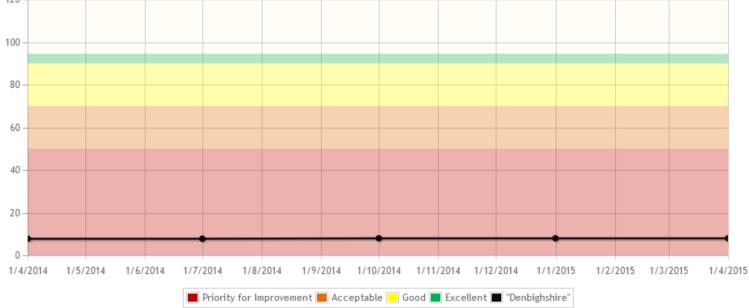






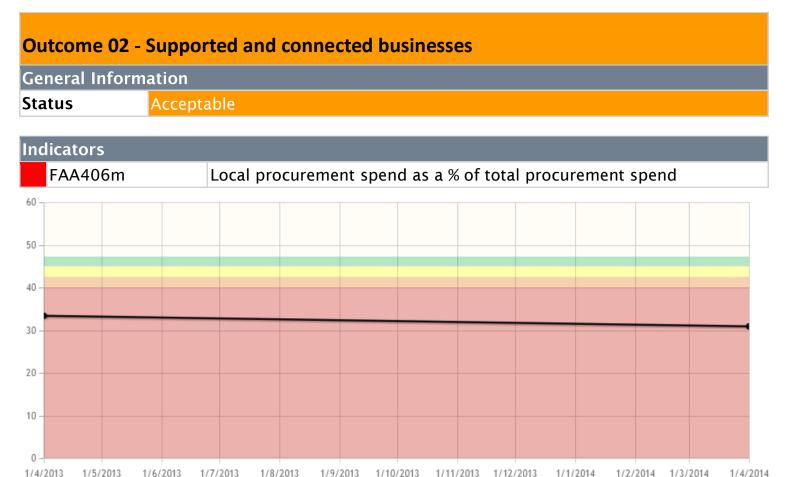
2014/15 During the financial year, planning applications were submitted on Station Yard, Denbigh. Also, the Property Alliance is working up retail element on Rhuddlan Triangle.





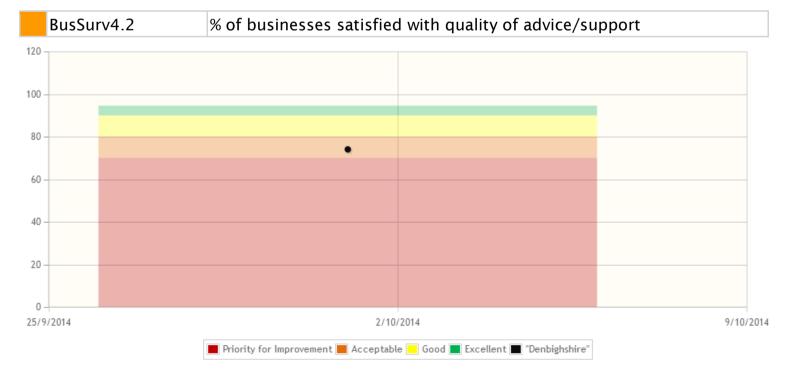
Latest Data Comment2014/15There has been no change in developed status during this financial year but,
with planning applications having been approved for Station Yard, we'd
expect to see development during 2015/16.

Act	Activities					
	ECA 1.2a	Digital Denbighshire	15/07/13	31/10/15		
	ECA 1.3b	Priority Strategic Employment Sites	06/05/14	31/03/23		
	ECA 1.3b - 01	Priority Strategic Employment Sites - Nant Hall Road, Prestatyn	02/06/14	29/12/17		
	ECA 1.3b - 02	Priority Strategic Employment Sites - Canol y Dre, Ruthin	03/06/14	31/03/17		
	ECA 1.3b - 03	Priority Strategic Employment Sites - Cilmedw, Llangollen	01/04/14	31/03/17		
	ECA 1.3b - 04	Priority Strategic Employment Sites - Clough Meadows, Denbigh	02/04/14	31/03/17		
	ECA 1.3b - 05	Priority Strategic Employment Sites - Station Yard, Denbigh	02/06/14	31/03/17		
	ECA 1.3b - 06	Priority Strategic Employment Sites - Ocean Plaza, Rhyl	01/04/14	31/03/17		
	ECA 1.3b - 07	Priority Strategic Employment Sites - Queens Market, Rhyl	02/04/14	31/03/17		
	ECA 1.3b - 08	Priority Strategic Employment Sites - Land at Abergele Rd, Rhuddlan	02/06/14	31/03/17		
	All of the 'grey' projects above are to be removed, and will be reported on via the overarching Priority Strategic Employment Sites project.					



Priority for Improvement 📕 Acceptable 🦲 Good 📕 Excellent 🔳 "Denbighshire"

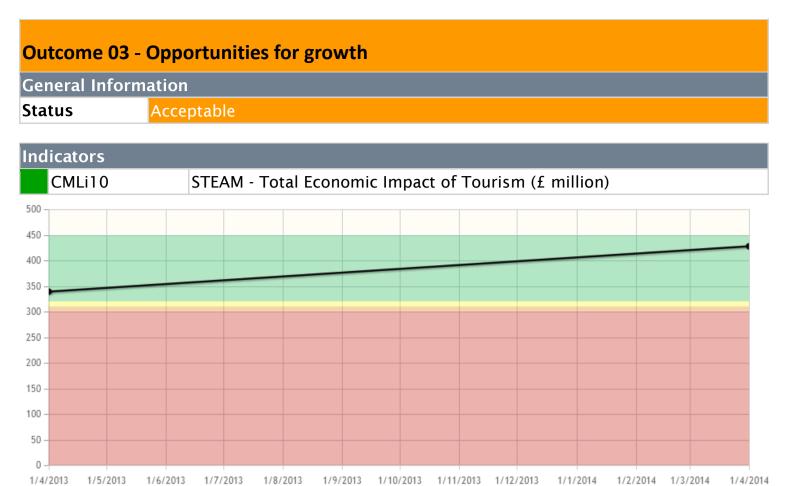
Latest Data Comment01/04/14A minimum of £32,084,222 was spent with suppliers within the county of
Denbighshire during 2014/15 financial year. This equates to 30.9% of the
total procurement spend of £103,728,992.

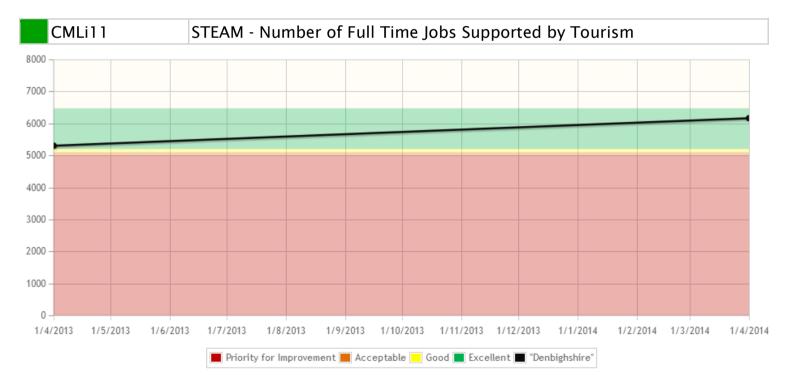






	ECA2.2i	The percentage of contracts worth over £2 mil benefit clauses	ion with con	nmunity	
Act	ivities				
	ECA 2.1a/2.2a/2.2c	Business Advice & Support	12/09/13	31/03/16	
	ECA 2.1b	Better Business for All (BFC Phase 1 - Planning & Public Protection)	06/05/14	31/03/16	
	ECA 2.3a	Supportive Procurement (Phase 1 - Procurement Strategy)	02/12/13	28/11/14	
	ECA 2.3b	Supportive Procurement (Phase 2 - DCC Supply Chain Development)	01/05/14	31/10/14	
То	To be withdrawn				

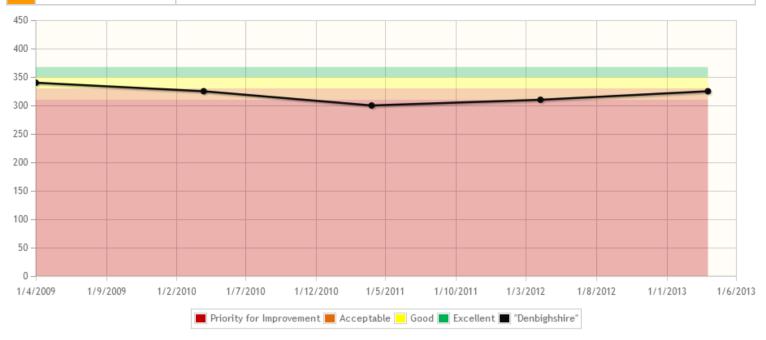




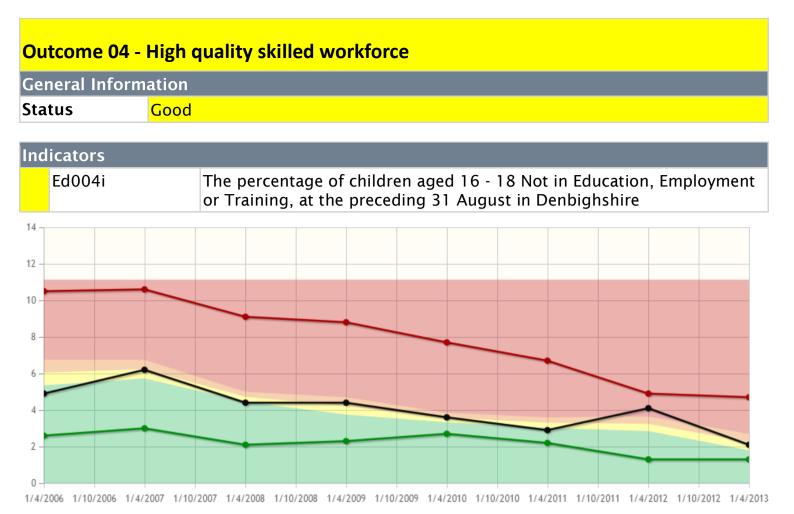
📕 Priority for Improvement 📕 Acceptable 📒 Good 📕 Excellent 🔳 "Denbighshire"



No. of businesses in the tourism sector

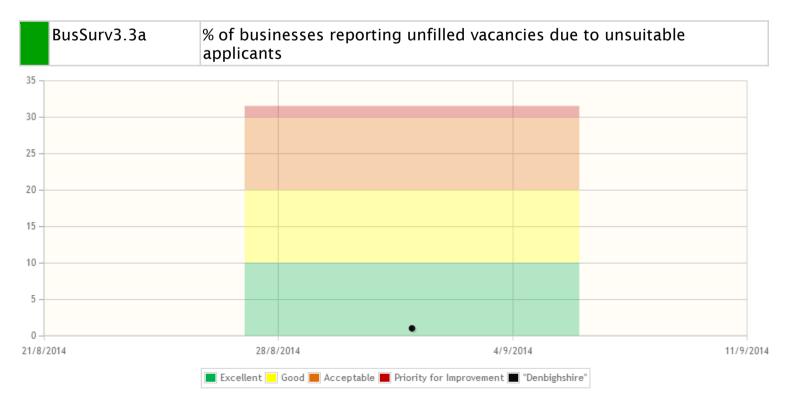


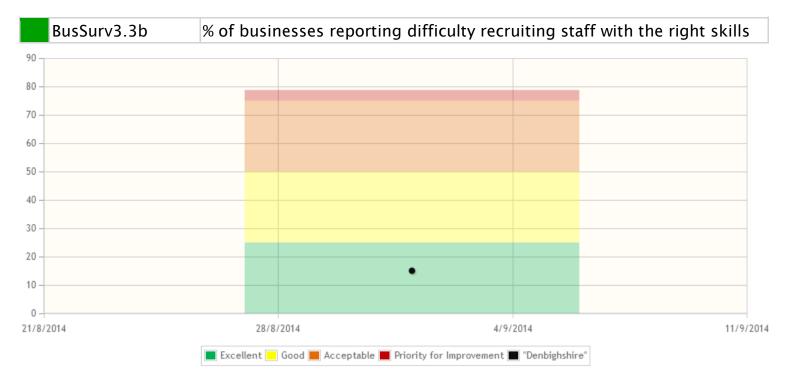
		No. of now businesses in Crowth Sectors		
ECA3.2i		No. of new businesses in Growth Sectors		
Dep	pendent on c	ompletion of Growth Sectors projects		
	ECA3.3i No. of Denbighshire residents employed in Growth Sectors			
Dep	pendent on c	ompletion of Growth Sectors projects		
Act	tivities			
	ECA 3.1Aa- c	Tourism Growth Plan	05/06/14	31/07/15
	ECA 3.1A-d	Denbighshire Coastal Facilities	01/01/14	31/12/18
	ECA 3.2a	New Growth Sectors	01/01/15	01/03/17
	ECA 3.2b/d	Regional Growth Opportunities	11/06/14	30/04/18
	ECA 3.2c	OpTic/St Asaph Business Park Development	15/10/13	31/03/14

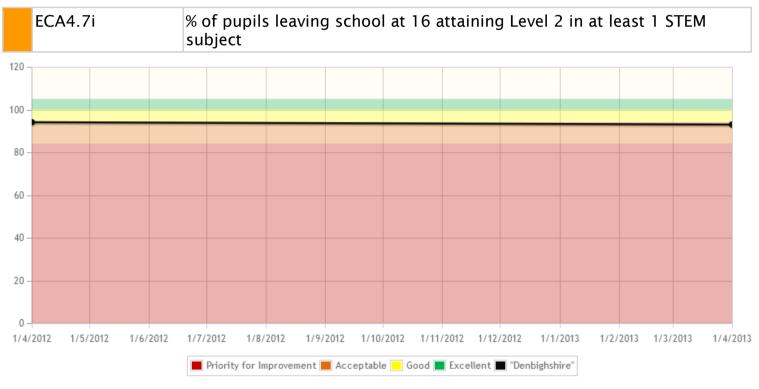


2014/15 This represents 26 young people. This is the figure for the 2013/14 academic year, which represents the 2014/15 financial year

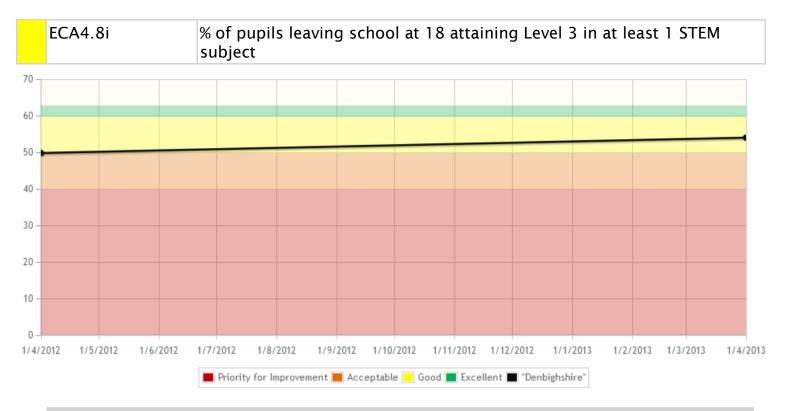
📕 Excellent 📒 Good 📕 Acceptable 📕 Priority for Improvement 📕 "Best in Wales" 📕 "Denbighshire" 📕 "Worst in Wales"



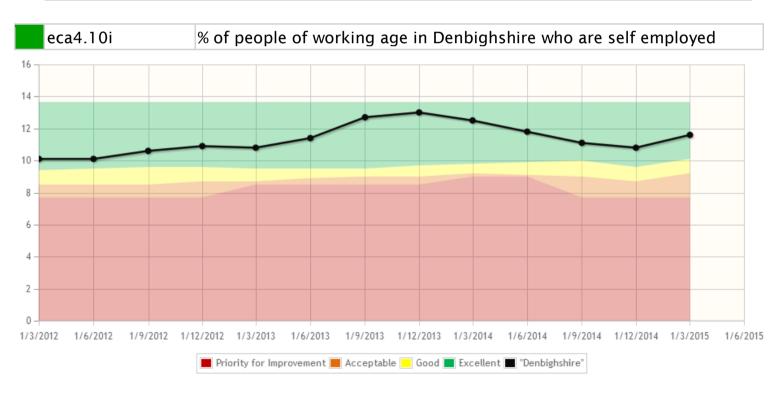


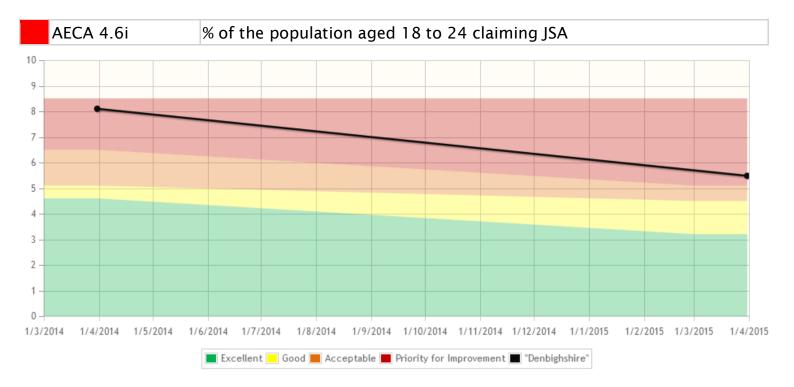


Latest Data Comment				
2014/15	This is the figure for the 2013/14 academic year, which represents the 2014/15 financial year			



2014/15 This is the figure for the 2013/14 academic year, which represents the 2014/15 financial year

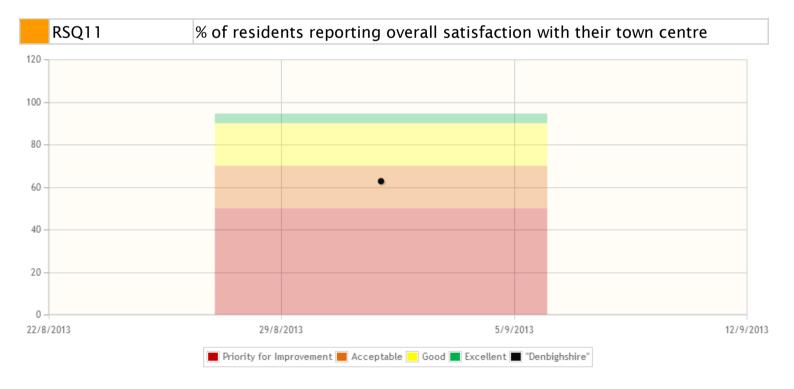




Ac	Activities				
	ECA 4.2a-c	TRAC	07/04/14	31/08/20	



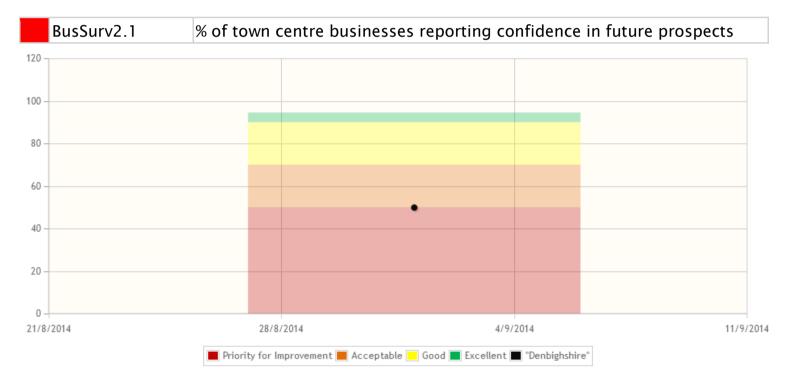




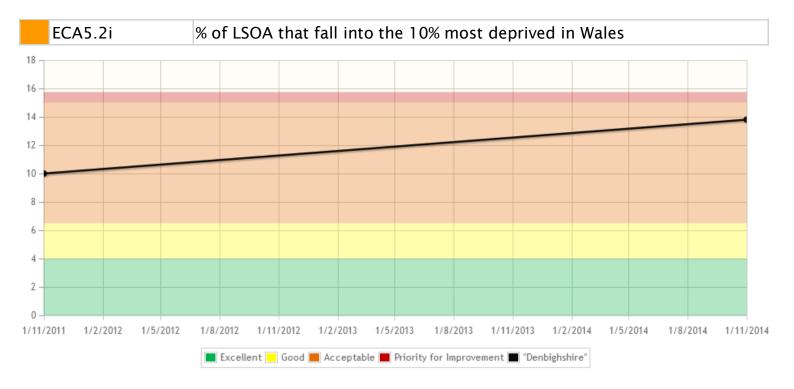
RSQ2

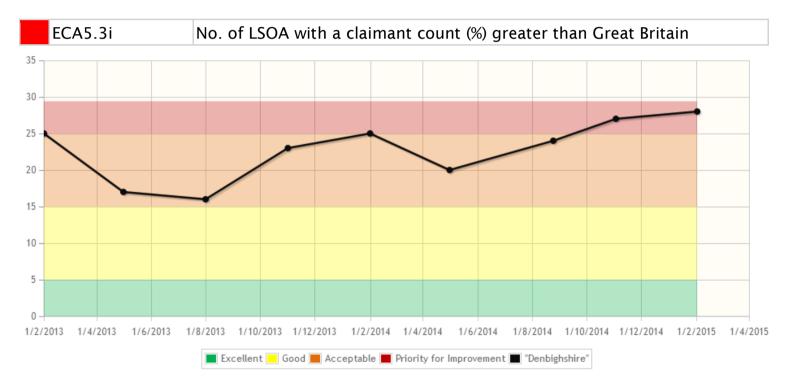
% of town residents reporting overall satisfaction with their local area

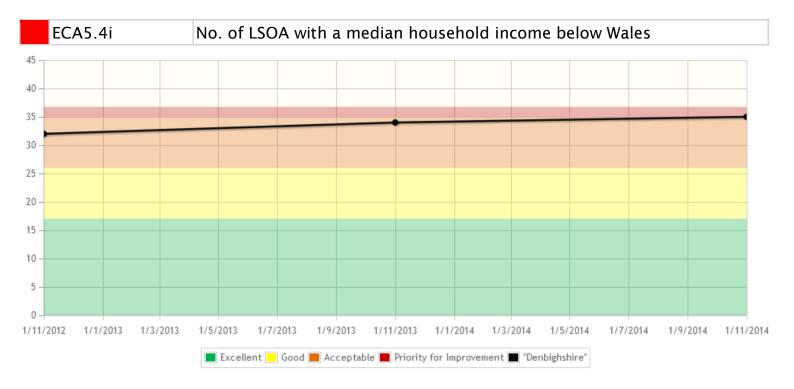


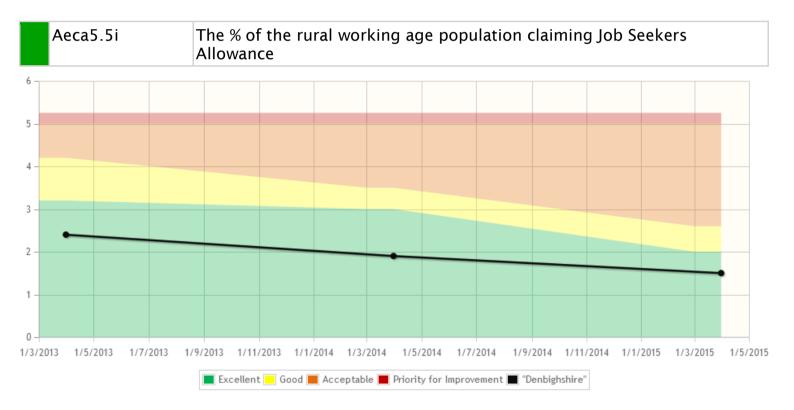


Latest Data Comment 2014/15 The source of this information was a short tick-box question on the Denbighshire Business Survey. The cause could be attributed to the general economic environment and the fact that high streets might face competition from online and out-of-town retailers, but this would only be speculation





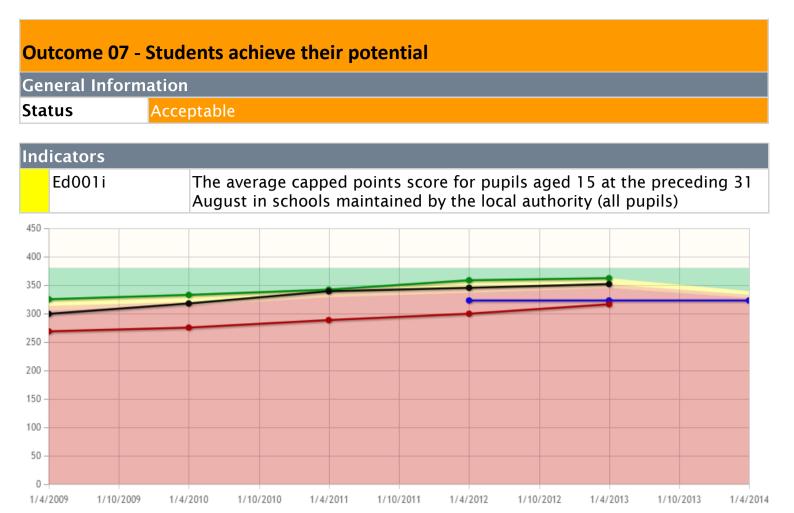


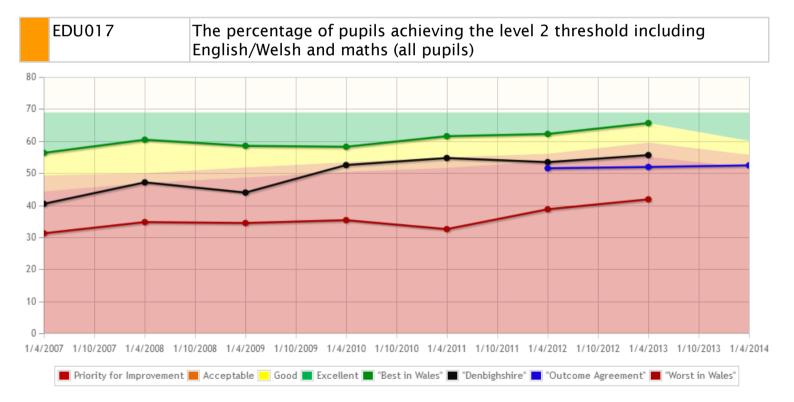


Act	Activities					
	ECA 5.1c	Town Centre Growth & Diversification Plan	15/07/14	31/03/17		
	ECA 5.3a RGF 01	Rhyl Harbour: Pedestrian and cycle bridge, public square, quayside building and extended quay wall	02/03/09	31/03/15		
	ECA 5.3a RGF 01.1	Rhyl Harbour: Harbour Empowerment Order	02/05/12	30/06/16		
	ECA 5.3a RGF 02	West Rhyl Housing Improvement Project				
	ECA 5.3a RGF 03	The Honey Club, Rhyl				

ECA 5.3a	49 - 55 Queen Street	01/09/14	31/03/15
RGF 10			

Ou	Outcome 06 - Well-promoted Denbighshire					
Gei	neral Inform	ation				
Sta	tus	Good				
Act	ivities					
	ECA 6.1a-c	Locate in Denbighshire- Inward Investment Marketing Campaign	17/04/14	04/02/15		
	ECA 6.2b / 1.3a	Enquiry Handling for Sites & Premises	24/11/14	30/06/15		

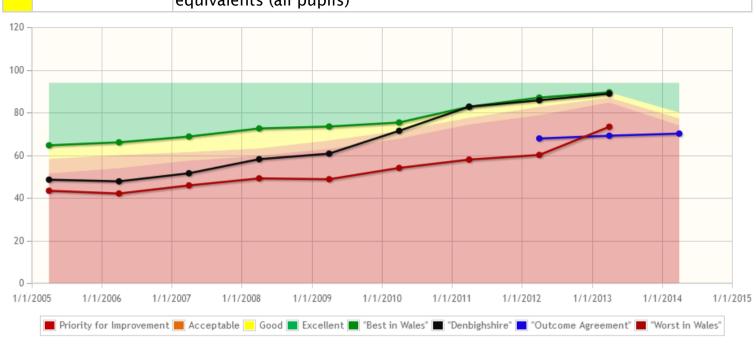


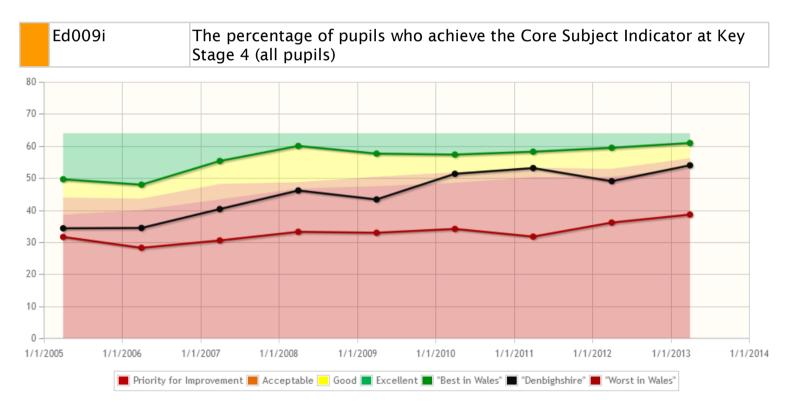


Priority for Improvement 📕 Acceptable 📒 Good 📕 Excellent 🔳 "Best in Wales" 📕 "Denbighshire" 📕 "Outcome Agreement" 📕 "Worst in Wales"

Ed006i

The percentage of pupils achieving the level 2 threshold or vocational equivalents (all pupils)





Ed204c

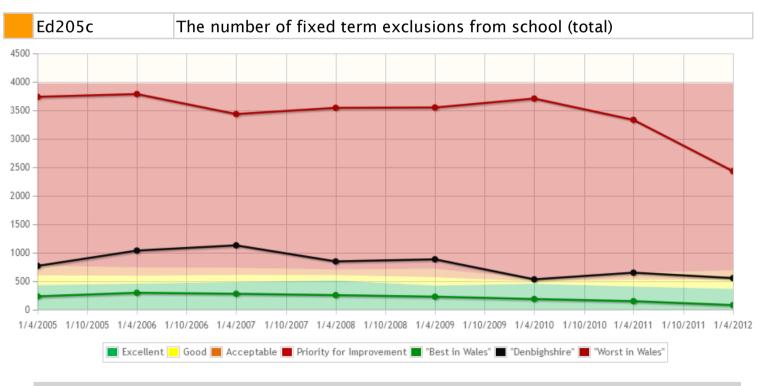
The average number of school days lost from school per total fixed term exclusions



Latest Data Comment

2014/15

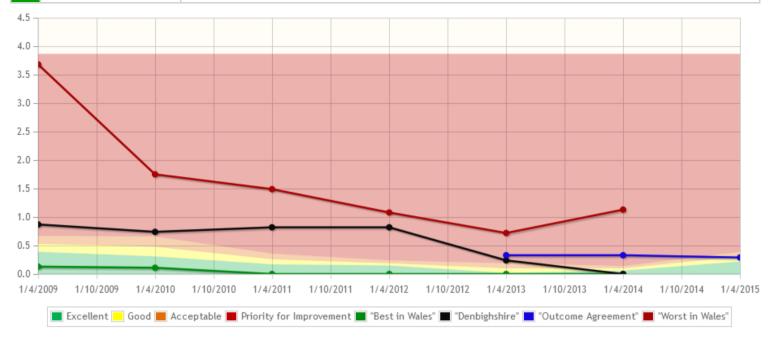
The Welsh Government has not published the exclusion data for 2013-14 academic year at the time of this report being produced.

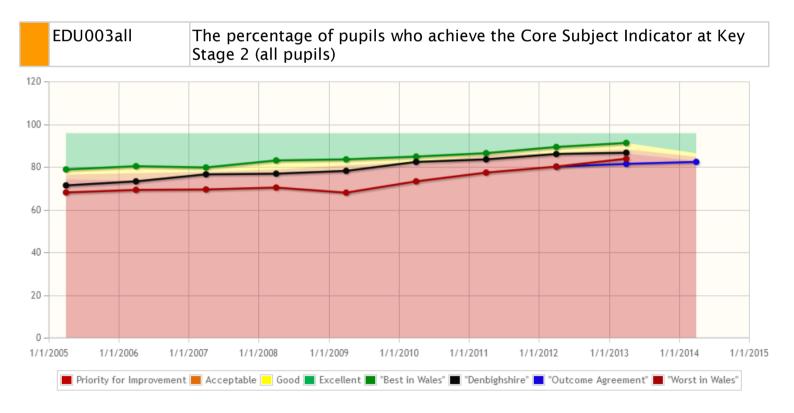


Latest Data Comment

2014/15 The Welsh Government has not published the exclusion data for 2013-14 academic year at the time of this report being produced.

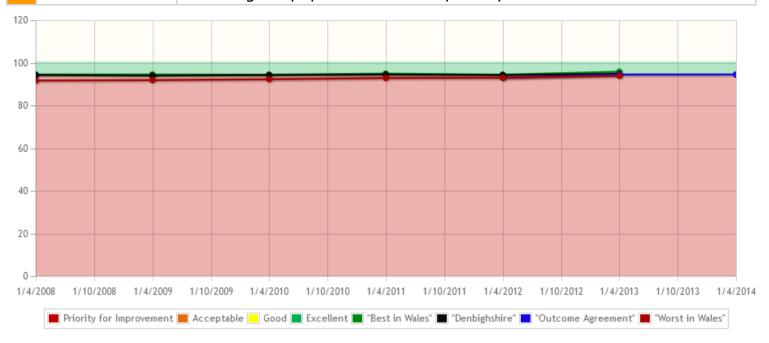
EDU002i The percentage of pupils (including those in local authority care) in any local authority maintained school, aged 15 as at the preceding 31 August who leave compulsory education, training or work based learning without an approved external qualification.

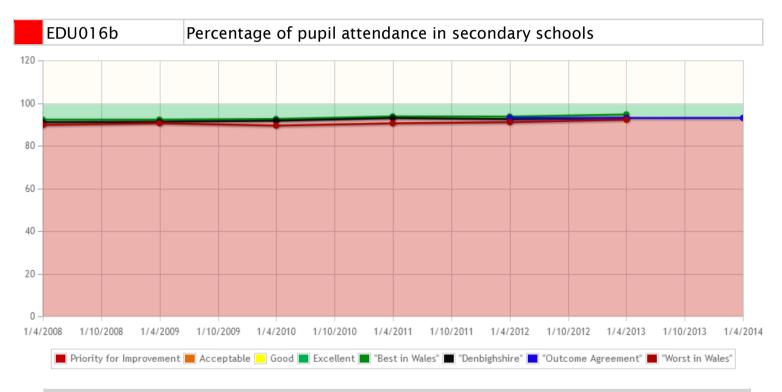






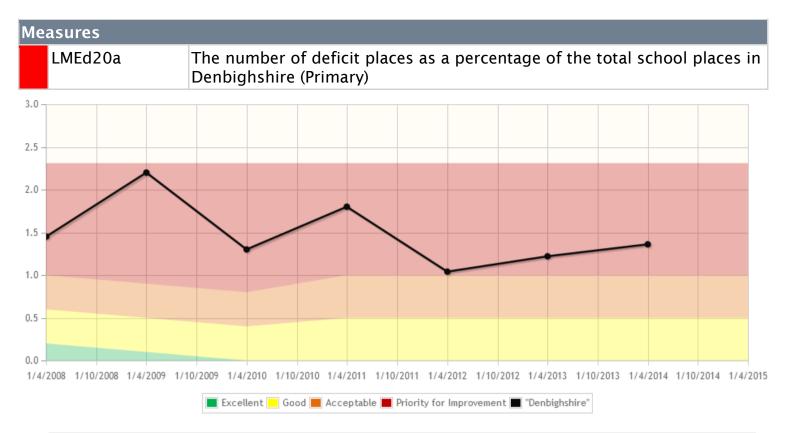
Percentage of pupil attendance in primary schools



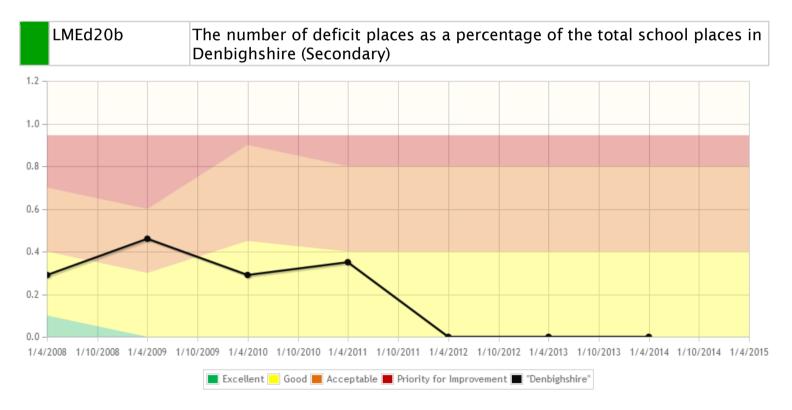


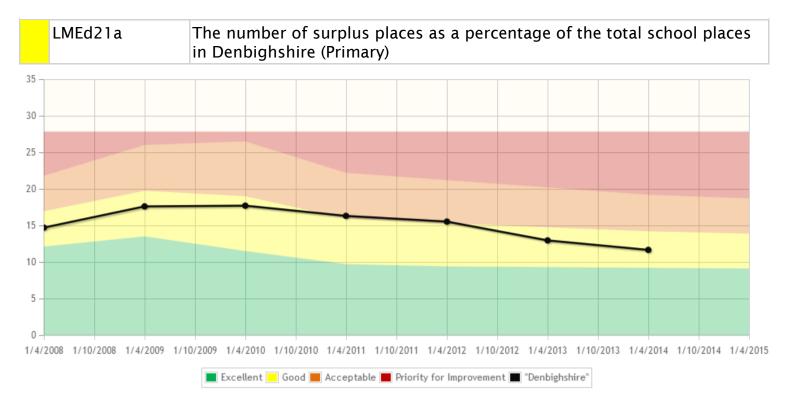
Latest Data Comment

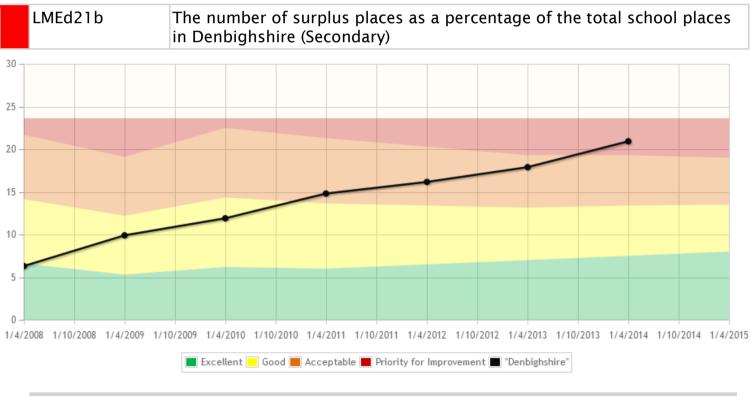
2014/15 Secondary school attendance has recovered beyond last year's decline, and just beyond the excellent position established in 2011/12. However, attendance improved more markedly in the rest of Wales, leaving us below the median for both authorised and unauthorised absence. Where our rank position in Wales for authorised absence has worsened over the last three years, it has actually improved for unauthorised absences.



Latest Data Comment2014/15The increase in pupil numbers in the primary sector has created a small
increase in the number of deficit places in the primary sector



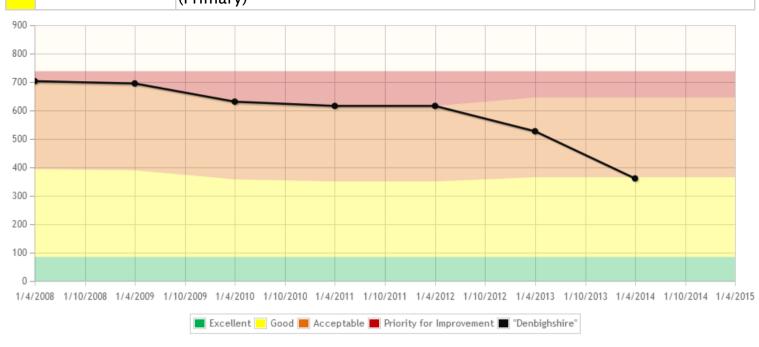


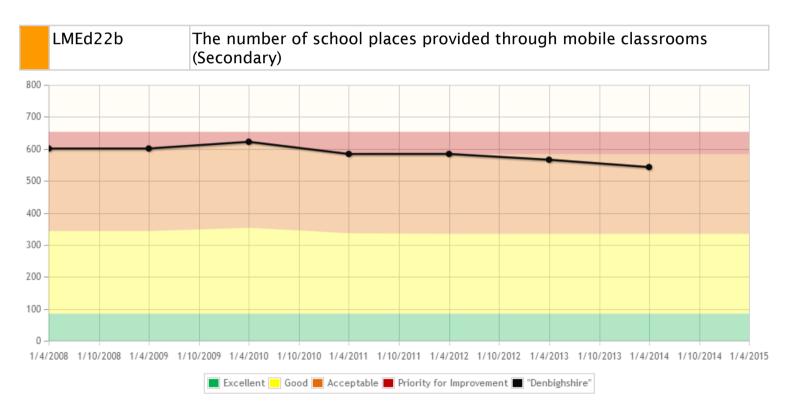


Latest Data Comment				
	2014/15	The percentage has increased as the number of pupils in secondary education has reduced due to demographics. These numbers are not expected to increase until 2018.		

LMEd22a

The number of school places provided through mobile classrooms (Primary)





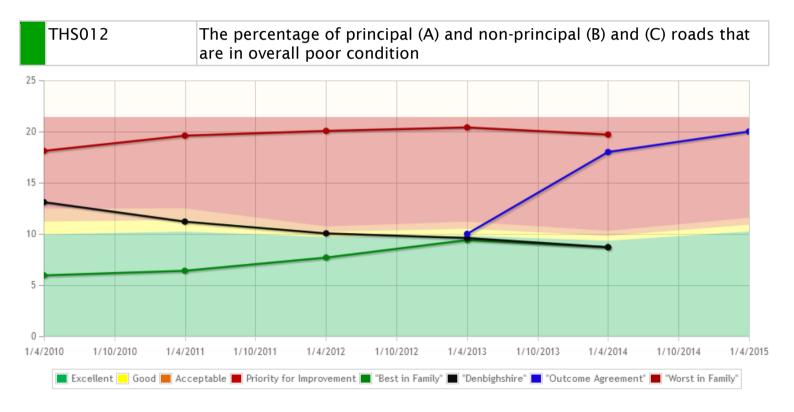
Activities				
CES102a	Funding the 21st Century Schools Programme and wider Modernising Education Programme	01/04/14	01/08/19	
CES111a	To reduce the reliance on mobile accommodation	01/04/14	31/03/16	
CES112a	To progress business cases for further investment in the school estate	01/04/14	31/03/16	
EDUa003	Review current provision for students who access the Behaviour support Service and remodel as appropriate	01/04/13	31/03/16	
EDUa004	Review current cluster arrangements and remodel in	01/04/13	31/03/15	

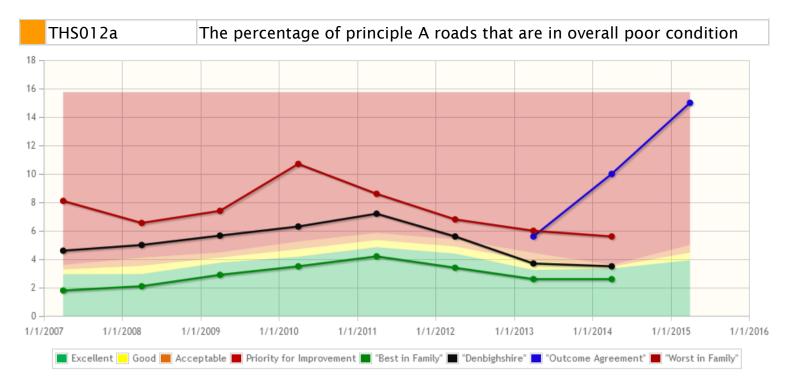
	order to provide greater opportunity for innovation and curriculum focus		
EDUa005	Revisit Service Level Agreement with GwE	01/04/14	31/03/16
EDUa006	Celebrating teacher achievements / good practice through an award scheme (Excellence Denbighshire for teachers)	01/04/14	31/03/16
EDUa007	Preparing students in Denbighshire for PISA	01/04/14	31/03/15
EDUa008	Literacy, Numeracy & ICT Skills development in schools	01/04/14	31/03/16
EDUa009	Soft skills / skills for employment	01/04/14	31/03/16
EDUa010	Regional skills and Employment Plan	01/04/14	31/03/15
EDUa011	Careers advice and support	01/04/14	31/03/16
EDUa012	Work experience opportunities	01/04/14	31/03/16
EDUa013	Apprenticeships	01/04/14	31/03/16
EDUa014	Links between schools, colleges and employers	01/04/14	31/03/16
EDUa015	Advanced skills for growth sectors	01/04/14	31/03/16
EDUa016	Enterprise & Entrepreneurship skills development	01/04/14	31/03/15
PR000044	Rhyl New School	22/10/12	11/07/16
PR000052	Ysgol Y Llys - Extension, Remodel & Refurbishment	30/11/10	30/09/14
PR000055	Bodnant Community School Extension and Refurbishment	20/12/12	31/12/16
PR000057	Ysgol Bro Dyfrdwy Area School: Extension and Refurbishment, Cynwyd Site	01/06/12	01/09/14
PR000062	Welsh Medium Primary's North Denbighshire - Ysgol Twm o'r Nant	16/01/12	31/03/16
PR000247	Extending Secondary Welsh Medium Provision - Ysgol Glan Clwyd Extension & Refurbishment	06/01/14	31/08/18

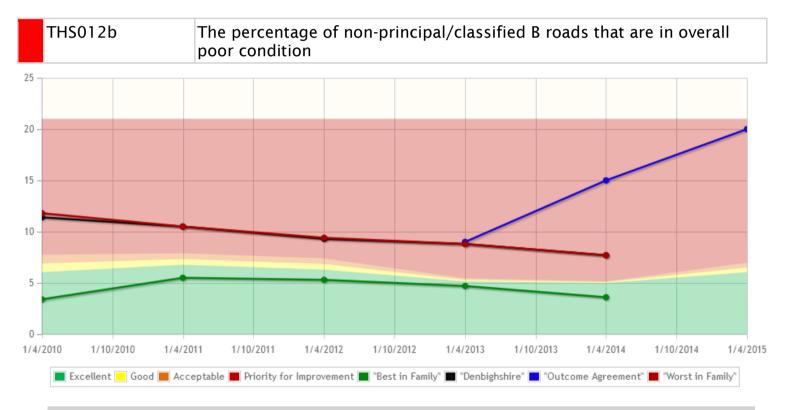
Outcome 08 - Residents and visitors to Denbighshire have access to a safe and wellmanaged road network

General Information	
Status	Good

Indicators		
HES101i	The percentage of respondents reporting satisfaction with the council's work in maintaining rural roads in good condition	
RSQ09A	The percentage of respondents reporting satisfaction with the council's work in maintaining main roads in good condition (excluding don't know)	
RSQ09B	The percentage of respondents reporting satisfaction with the council's work in maintaining streets in towns and villages in good condition (excluding don't know)	



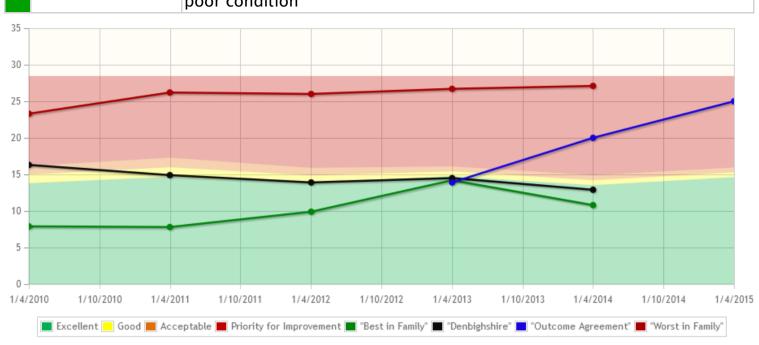


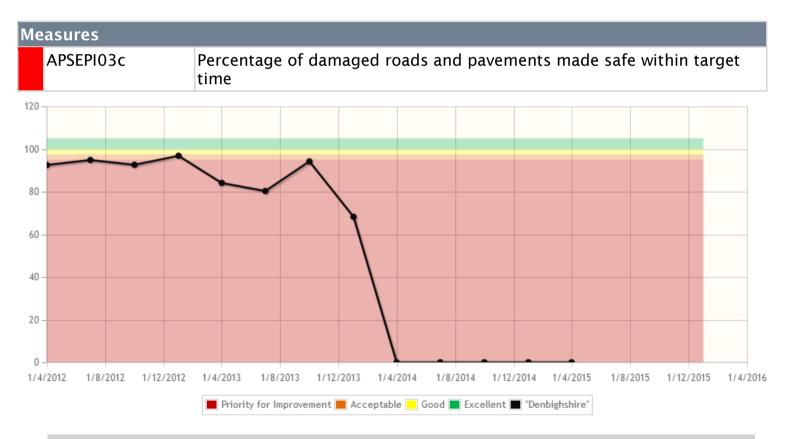


2014/15 Denbighshire improved by 1.09% in 2014/15. Our position in terms of our family group (Carmarthenshire, Ceredigion, Conwy, Gwynedd, Anglesey, Monmouthshire, Pembrokeshire, Powys and The Vale of Glamorgan) continues to be a Priority for Improvement. It is anticipated that budget reductions will have an adverse impact on this indicator.

THS012c

The percentage of non-principal/classified C roads that are in overall poor condition

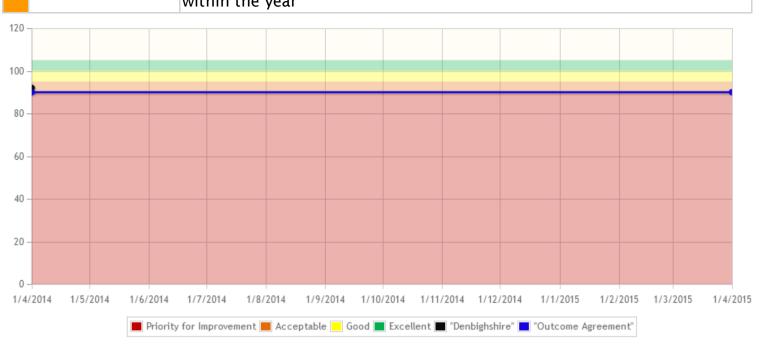


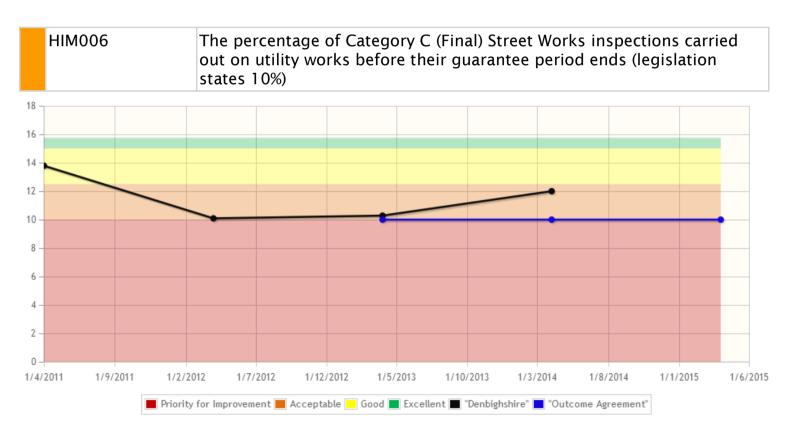


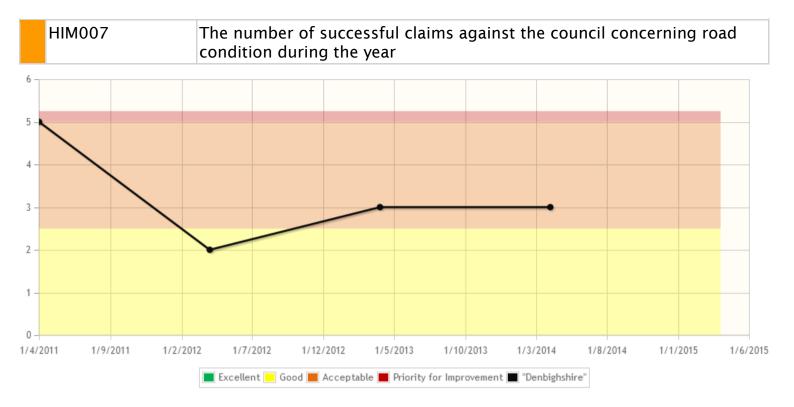
Latest Data Comment

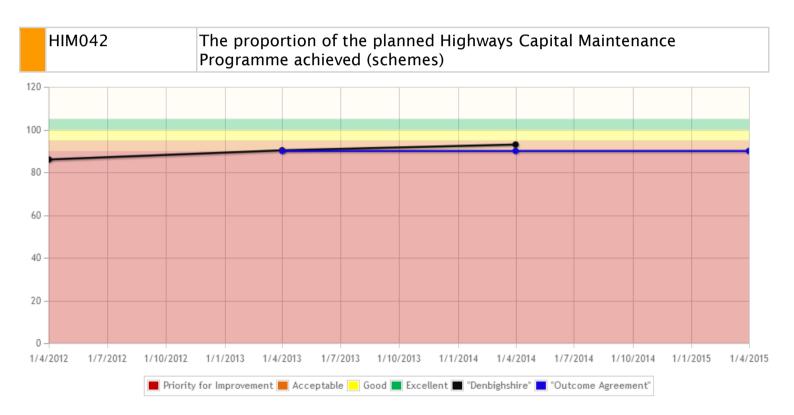
2014/15 In the interests of efficiency and modernisation, Streetscene moved away from using COMMS (the system previously used to create this percentage figure) and introduced the new Symology system. Unfortunately the old system was withdrawn before the new system was ready to take over. These issues have now been addressed and a new report has been built into Symology that allows the service to accurately monitor performance in relation to damaged roads. This being the case, reliable figures will be available from Quarter 2, 2015-16 onwards. HES102m

The percentage of planned dropped-kerbs delivered along key routes within the year



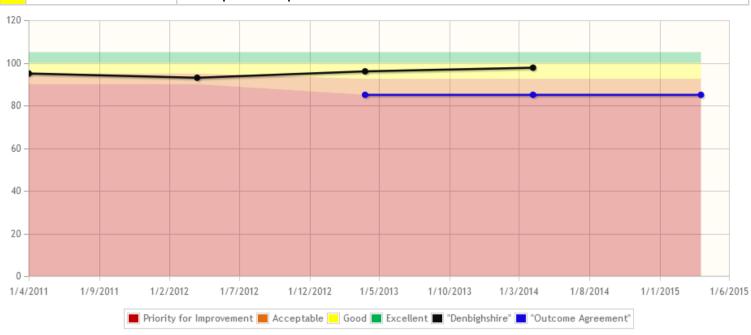






THS003

The percentage of the annual structural maintenance expenditure that was spent on planned structural maintenance

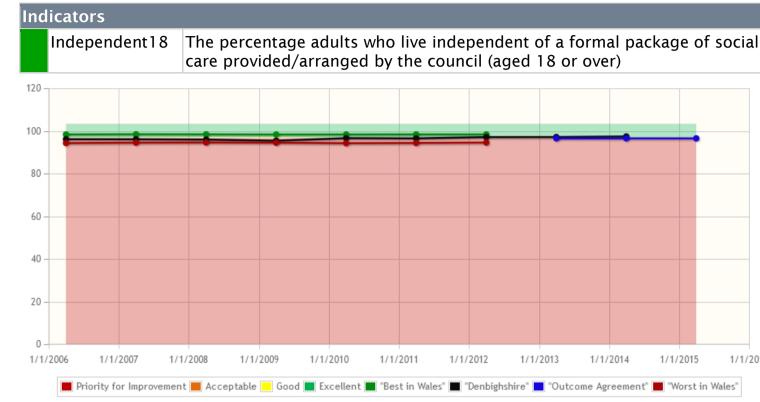


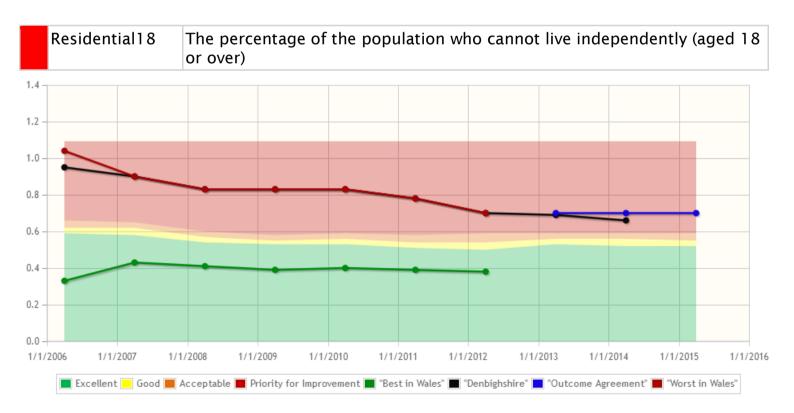
Activities			
HES101a	Develop Minor Works framework	01/04/14	31/03/15
HES102a	Resurfacing works, including: A525: Section from Rhewl to 30 mph sign in Ruthin (Ruthin); A5104: Complete the section near Llandegla (Ruthin); U0851: Lower section of Rhyl High Street (Rhyl)	01/04/14	31/03/15
HES103a	Microasphalt laying works, including:Highlands Close, Rhuddlan (Elwy)Birch Hill, Llangollen (Dee)Marion Road, Prestatyn (Prestatyn)	01/04/14	31/03/15
HES104a	Surface dressing works, including:Hiraddug Road, Dyserth (Elwy)A548: Coast road from Bodnant Bridge to boundary (Prestatyn)	01/04/14	31/03/15
HES105a	Pedestrian safety improvements at Trellewellyn Road, Rhyl	01/09/14	30/11/14
HES106a	Continue to strengthen the Elwy Bridge, St Asaph, and undertake extensive repairs to the East Abutment of Foryd Road Bridge, Rhyl.	01/04/14	31/03/15
HES107a	Local transport infrastructure barriers to growth (from Economic & Community Ambition Programme Plan)	01/09/14	31/03/16
HES108a	Improved integration of local public transport services and information (from Economic & Community Ambition Programme Plan)	01/04/14	31/03/15
HES109a	Parking & Traffic Management Review (from Economic & Community Ambition Programme Plan)	01/09/14	30/11/14
HES110a	Establishment of a baseline for Denbighshire County Council's own road condition indicator	01/04/14	31/03/15
HES111a	Assess cost benefits of different highway treatments, and adjust spend patterns accordingly.	01/04/14	31/03/15
HES112a	Introduce revised winter maintenance agreements for	01/04/14	30/09/14

	2014/15 season. Finished sept 2014.		
HIA	Implement policy by delivery of dropped kerbs on prioritised key routes	01/04/14	31/03/16

Outcome 09 - Vulnerable people are able to live as independently as possible



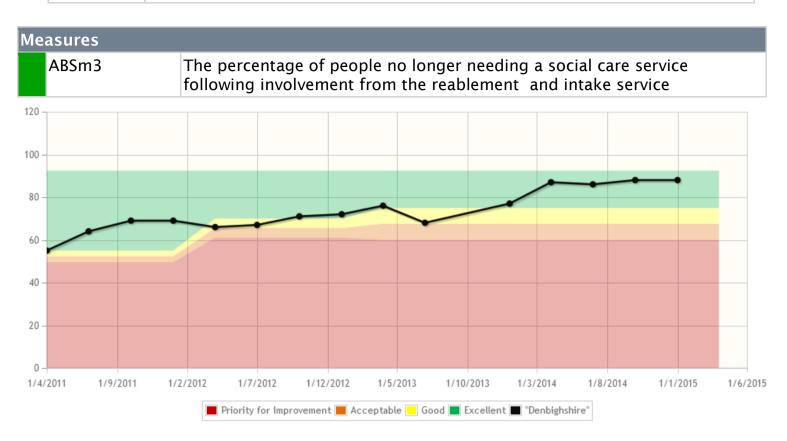


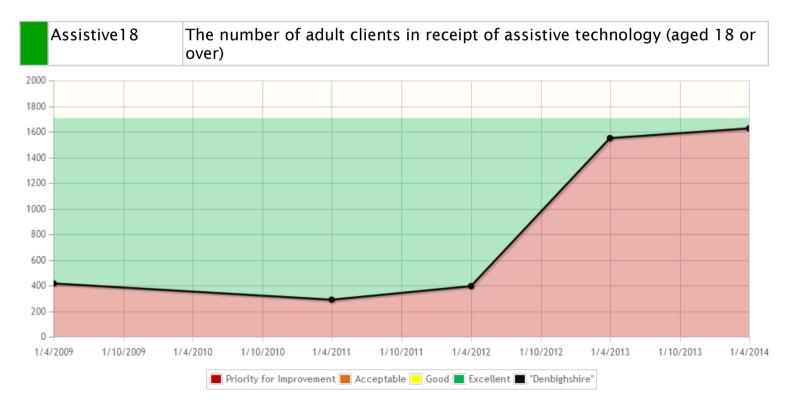


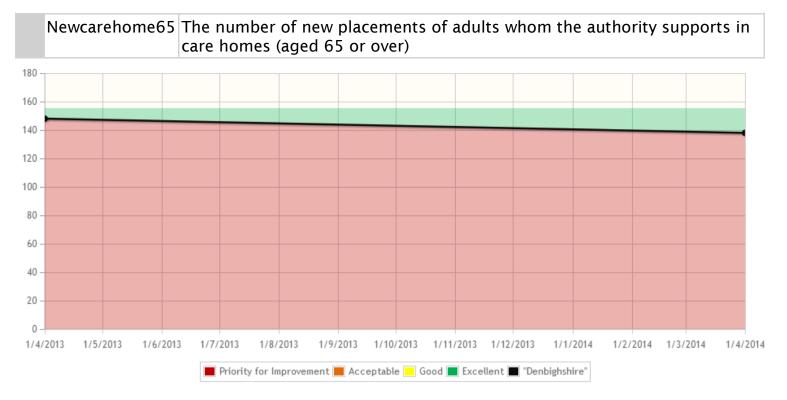
1/1/2016

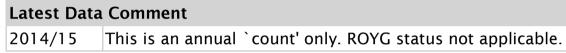
Latest Data Comment

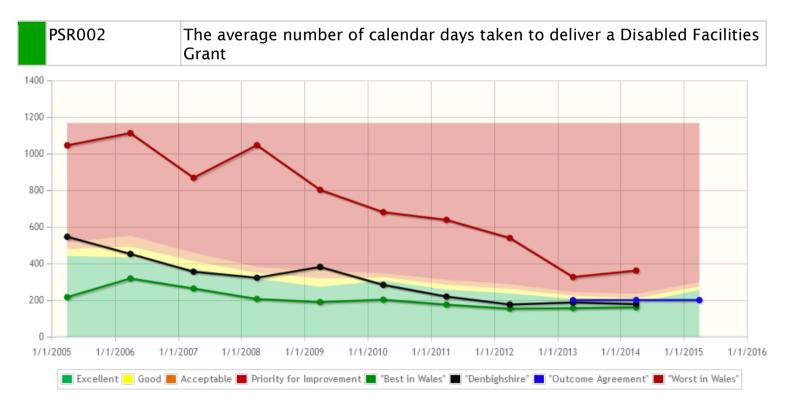
2014/15 Denbighshire has traditionally experienced a higher rate of placements than many other LAs. We are working to reduce the no.of new admissions through the use of both modern and traditional care packages in the home and working with people to maximise their independence. Overall, this means the no. of people we support in residential care is diminishing, but it will take a no.of yrs to bring the total to an acceptable level due to the long term nature of the services already being provided.

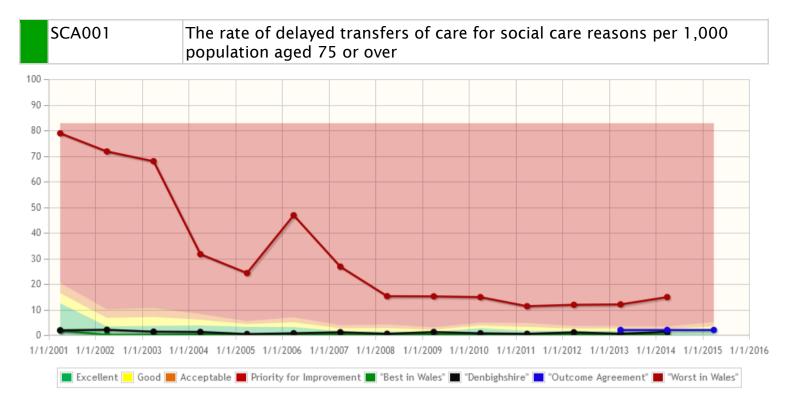


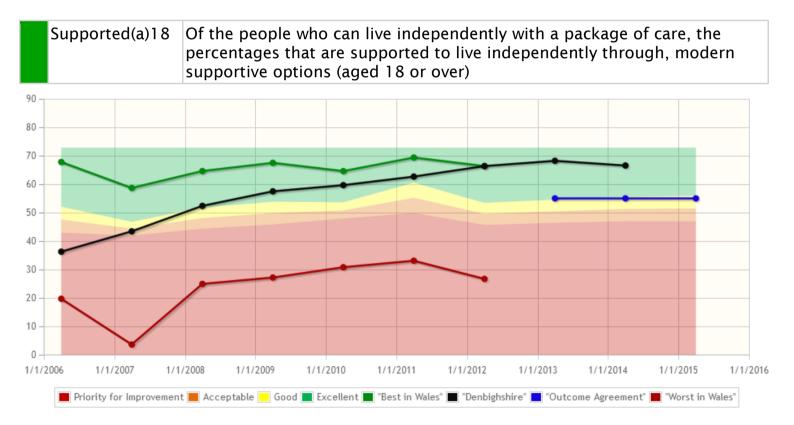




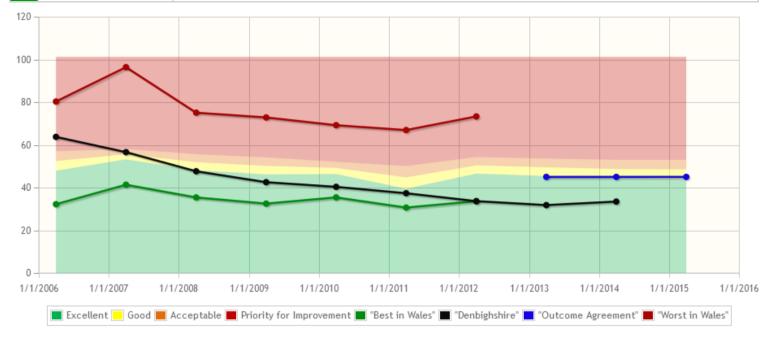








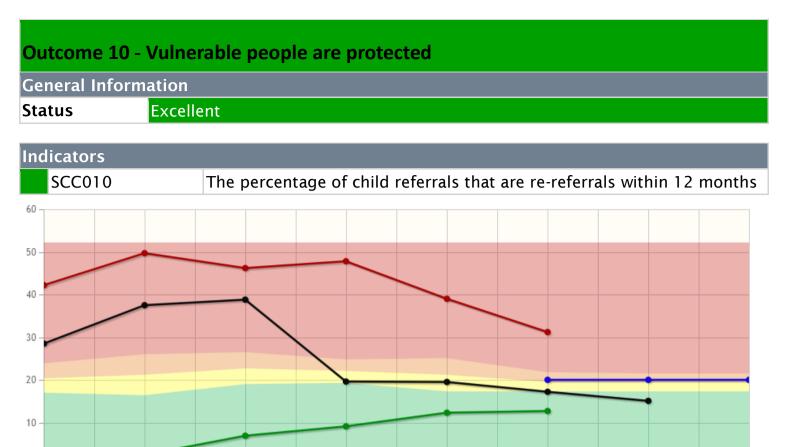
Supported(b)18 Of the people who can live independently with a package of care, the percentages that are supported to live independently through, traditional care options (aged 18 or over)



2014/15	Supported (a) and (b). Both of these indicators are cumulative in their nature and the Outcome Agreement targets which have been agreed reflect the ambition we hold for the end of the financial year. Given that we are experiencing a year on year improvement in the final outturn for these indicators and our Quarter 2 position is an improvement against the same time in previous year, we do not foresee any significant barriers to meeting the target at this juncture.
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Act	tivities			
	ABS101a	Implement a model of Citizen Directed Support (CDS) that enables individuals to be as independent as possible while maintaining choice and control over their social care needs in line with the Social Services & Wellbeing Modernisation Programme	01/04/14	31/03/15
	ABS103a	Implementing the framework for delivering integrated health and social care (including Intermediate Care Fund; implementing a new locality model; re-focussing reablement; and integrated assessment)	01/04/14	31/12/15
	ABS104a	To modernise disability services coherently across the whole age range ensuring a focus on enablement and inclusion in "ordinary" services, sensitivity to current users and continuity across the transition from children's to adult services	01/04/14	31/03/15
	ABS105a	Develop a strategy, which will be used to raise the corporate and partnership profile of SID and drive the coordination of DCC services to deliver preventative services.	01/04/14	31/03/15
	ABS106a	Develop a communication strategy regarding SID and modern adult social care services. This will	01/04/14	31/03/15

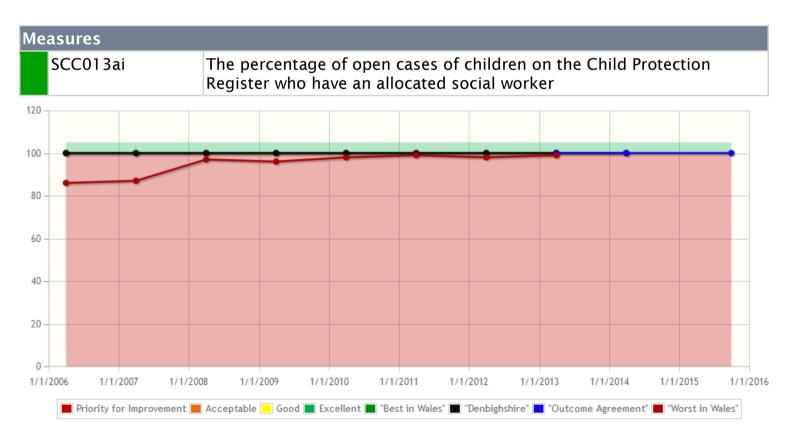
		identify the strategic approach to reviewing provision across Denbighshire in order to provide better social services		
AB		Implement revised arrangements for the delivery of LD Day & Work Opportunity Services.	01/04/14	31/03/15
AB		Service Challenge Action : Supporting Independence in Denbighshire (SID) Vision to be actively promoted on a Corporate scale. MMC dedicated sessions to be scheduled and delivered.	30/09/14	30/09/15
AB		Service Challenge Action : Revisit Senior Leadership Team (SLT) to promote and embed SID Vision.	30/09/14	06/11/14
AB		Service Challenge Action : Carry out review of Single Point of Access (SPoA) and develop a meaningful set of indicators with data available late 2015.	30/09/14	30/09/15
MS	-	Extra Care - Independent living in a safe and supported environment	15/04/13	
PR	R000173	Single Point of Access		



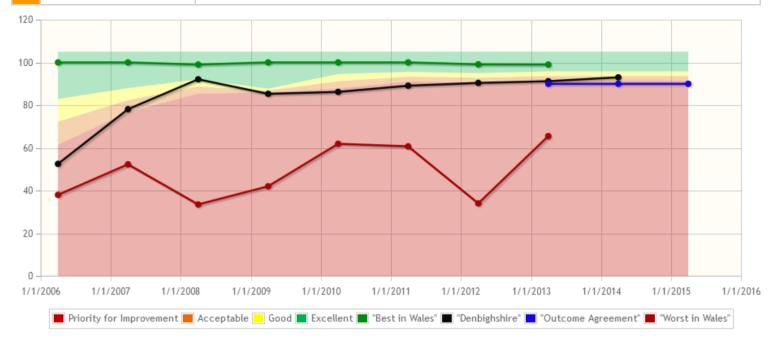
1/4/2008 1/10/2008 1/4/2009 1/10/2009 1/4/2010 1/10/2010 1/4/2011 1/10/2011 1/4/2012 1/10/2012 1/4/2013 1/10/2013 1/4/2014 1/10/2014 1/4/2015

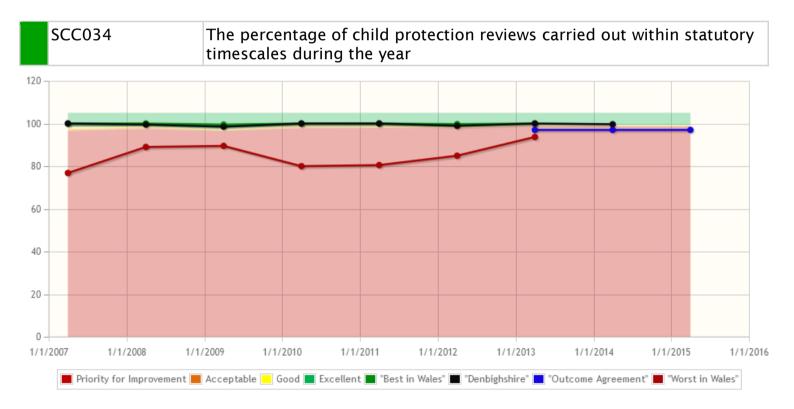
📕 Excellent 📒 Good 📕 Acceptable 📕 Priority for Improvement 📕 "Best in Wales" 📕 "Denbighshire" 📕 "Outcome Agreement" 📕 "Worst in Wales"

0



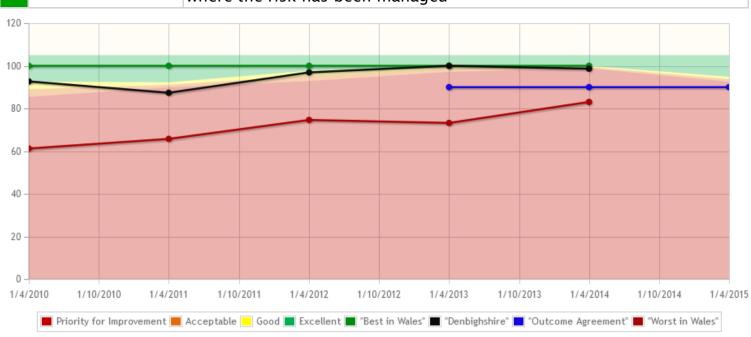
SCC015 The percentage of initial core group meetings due in the year which were held within 10 working days of the initial child protection conference





SCA019

The percentage of adult protection referrals completed in the year where the risk has been managed

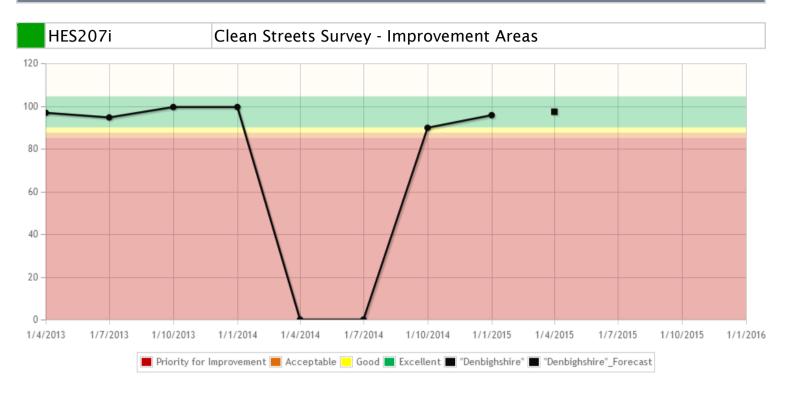


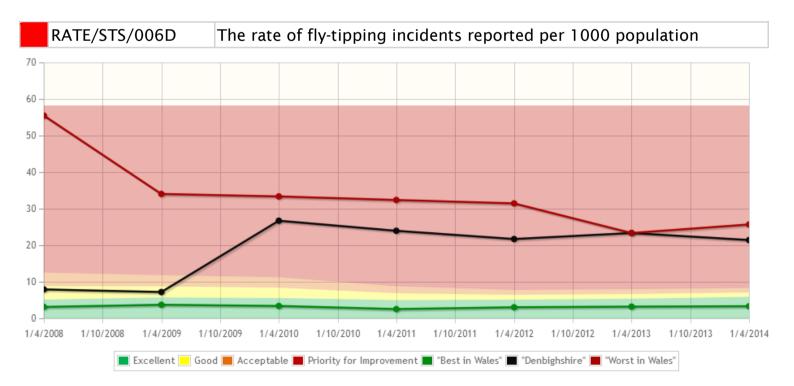
Act	Activities				
	ABS202a	Develop & deliver corporate safeguarding training	01/04/14	31/03/15	
	ABS203a	Improve Quality Assurance of outsourced services (including developing a quality assurance strategy for externalised services)	01/04/14	31/04/15	
	CFS301a	Establish corporate safeguarding arrangements.	01/02/14	31/07/14	
	CFS302a	Establish a learning framework for identifying and prioritising safeguarding issues to be addressed	01/02/14	31/04/15	

Outcome 11 - To produce an attractive environment for residents and visitors alike

General Information Status Excellent

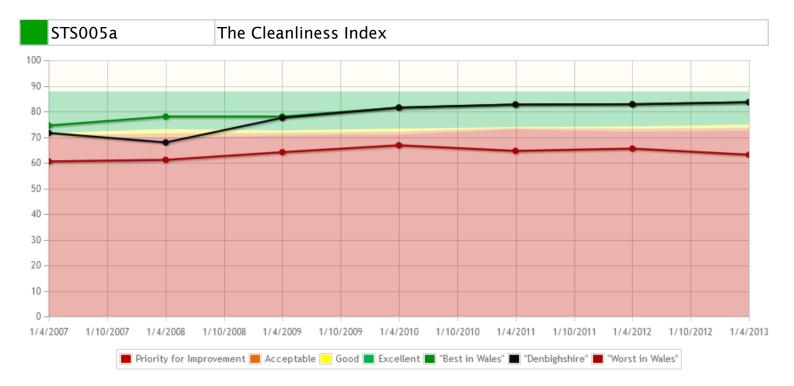
Indicators



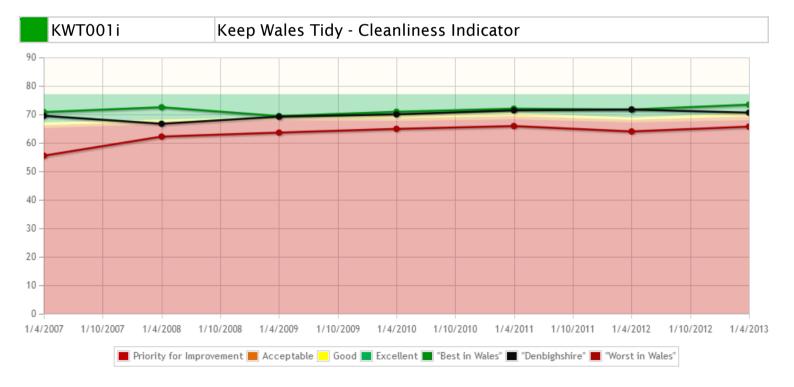


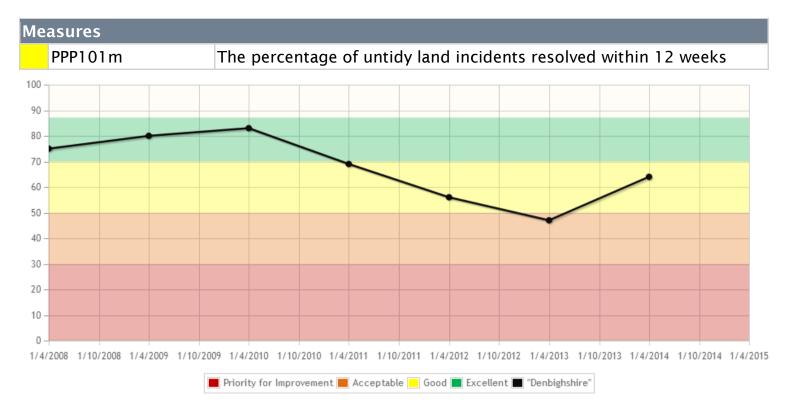
Latest Data Comment

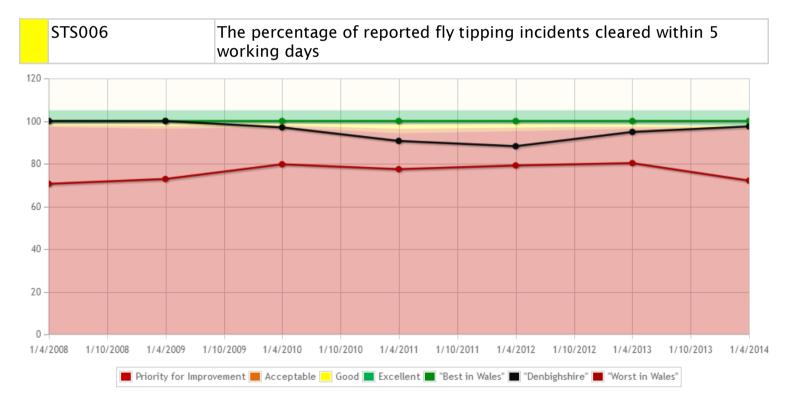
2014/15 The rate of fly-tipping per 1000 fell slightly in 2014/15, but remains high in the context of Wales, with 2024 incidents recorded. We believe we are reporting this indicator differently to other councils because we include incidents that we identify, in addition to incidents reported by the public.

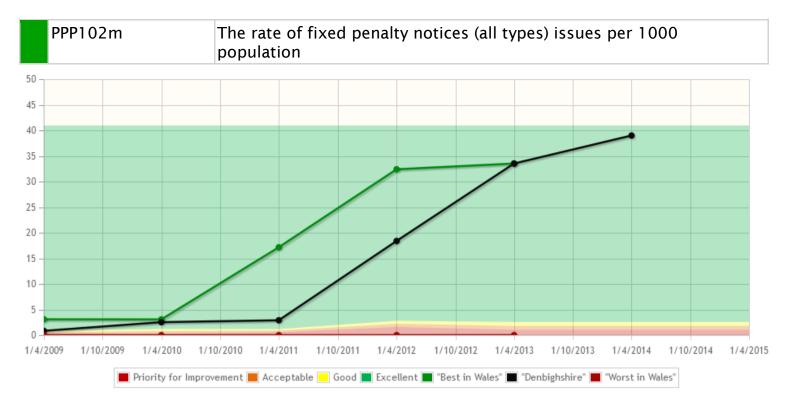


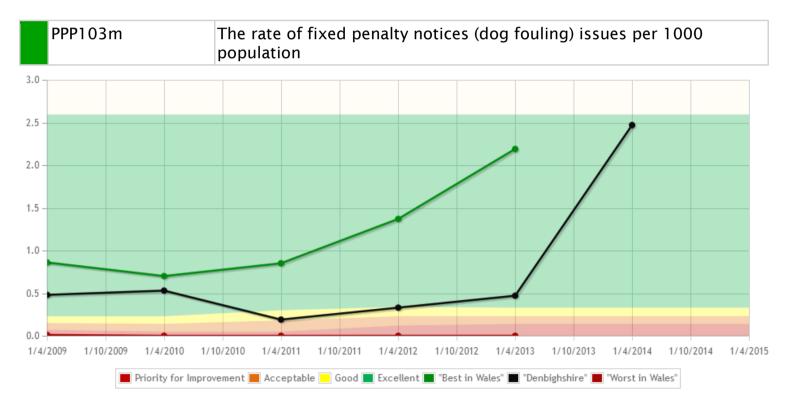
2014/15 The Cleanliness Index, which formed part of the national Service Improvement Dataset was discontinued in 2014. This has been replaced with the Keep Wales Tidy Cleanliness Indicator (see below, which did form part of this average score indicator). The data for 2014/15 is currently awaited and will allow us to continue comparing ourselves with other authorities in Wales.











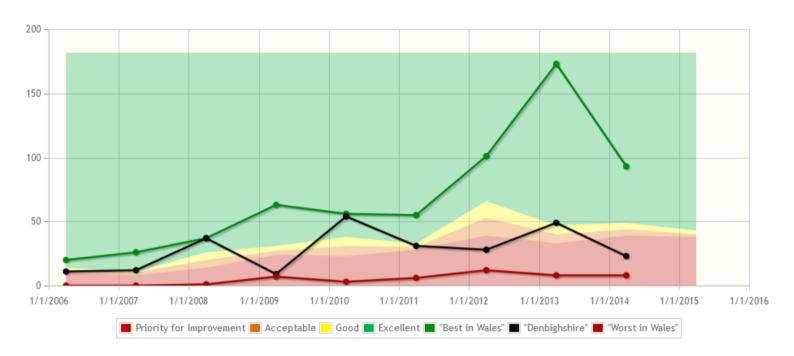
Activities			
HES201a	Integrate Grounds Maintenance, Street Cleansing and Highways Maintenance functions within Streetscene	01/04/14	31/03/15
HES202a	Introduce a change of emphasis from the routine scheduling of Streetscene activities towards a demand based service.	01/04/14	31/03/15
HES203a	Assess resource allocations within streetscene, in particular north versus south, and urban versus rural. Reorganise service delivery arrangements as necessary	01/04/14	31/03/15
PPP101a	Lead and coordinate a multi-agency group, including council officers, Welsh Water, National Resources Wales, etc to seek to improve the bathing water quality along the Denbighshire coast	01/04/14	31/03/15
PPP102a	Tackle environmental crime and associated anti-social behaviour	01/04/14	31/03/16
PPP103a	Support and regulate the night time economy within the County including the sale of alcohol and standards in the taxi/private hire vehicle sector	01/04/14	31/03/16
PPP104a	Develop and implement a coordinated approach to tackling identified eyesore sites across the county	01/04/14	31/03/15
PPP105a	Local identity and Conservation Areas	01/04/14	31/03/15
PPP106a	Develop protocols to deal with obstructions on highways	01/04/14	31/03/15
PPP107a	Develop protocols to deal with fly posting	01/04/14	31/03/15
Latest Dat	a Comment		
Realm Strat there is a n	Progress against PPP105a, PPP106a, PPP107a has been minimal. These are in the Public Realm Strategy as activities that require developing. In light of Freedom and Flexibilities there is a need to review these activities / projects and they have been withdrawn from Planning & Public Protection's Service Plan.		

PR000069	Former North Wales Hospital	01/03/10	31/03/16	
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Outcome 12 - The housing market in Denbighshire will offer a range of types and forms of housing in sufficient quantity and quality to meet the needs of individuals and families

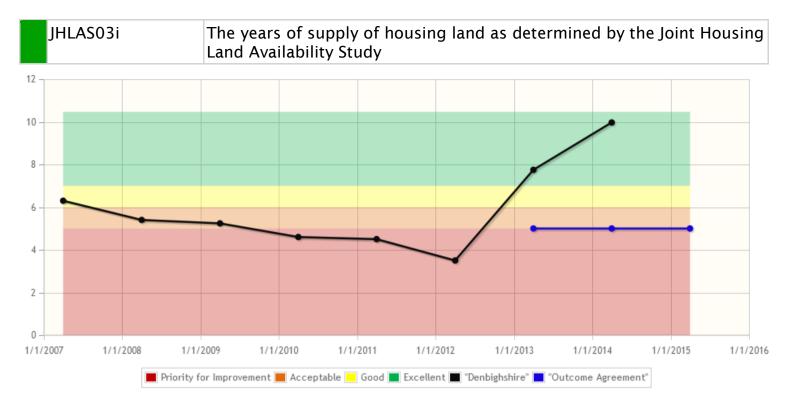
General Information	
Status	Acceptable

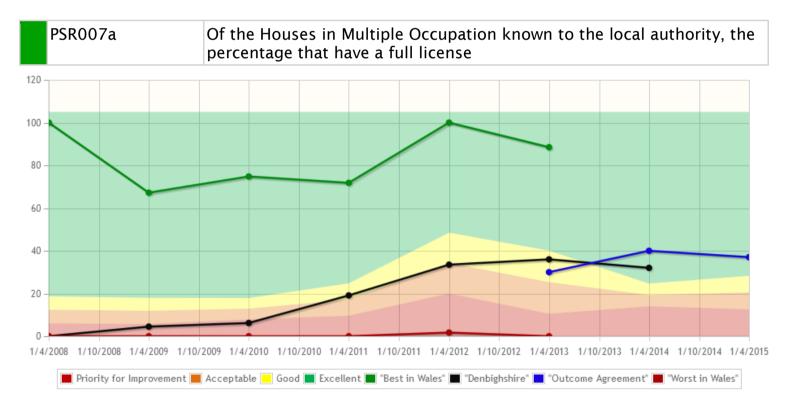
Indicators PLA006 The number of additional affordable housing units provided during the year as a percentage of all additional housing units provided during the year

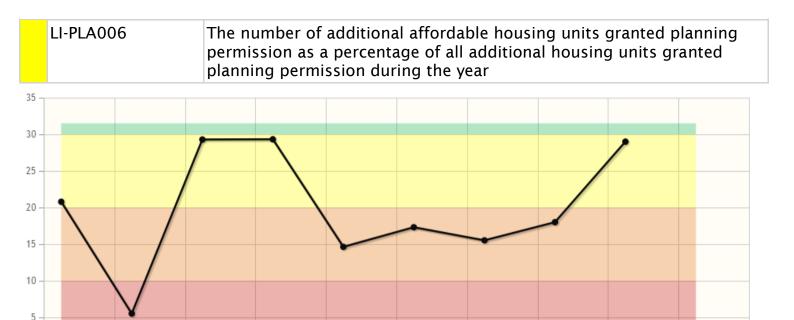


Latest Data Comment

2014/15 The percentage of additional affordable housing units provided during the year (as a percentage of all additional housing units), performance has declined to the bottom quartile in Wales. The performance of 23% has derived from 69 houses being built during the year, 16 of which were affordable.







1/1/2011

🛛 Priority for Improvement 📕 Acceptable 📒 Good 📕 Excellent 🔳 "Denbighshire"

1/1/2012

1/1/2013

1/1/2014

1/1/2015

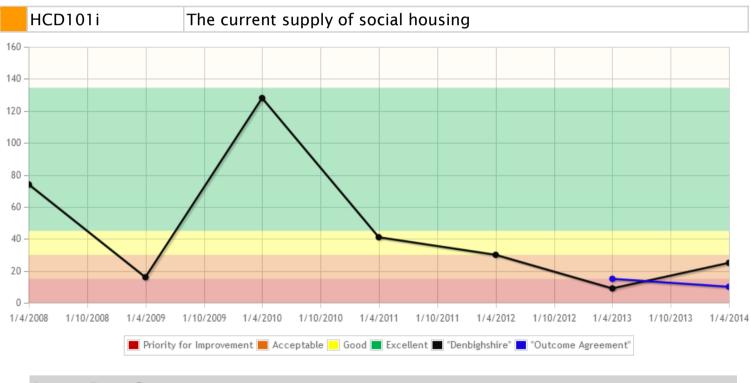
1/1/2016

1/1/2007

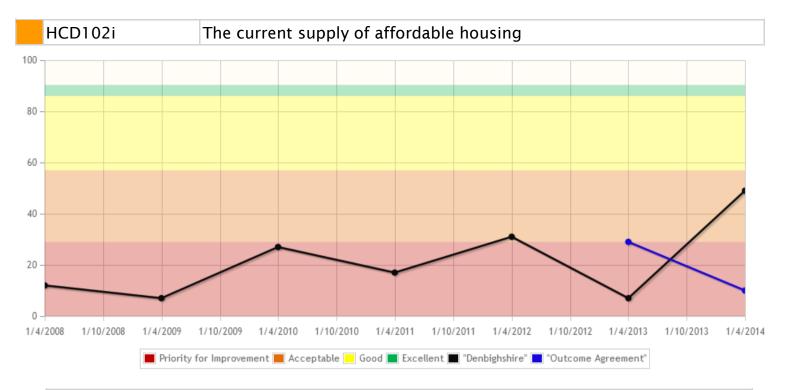
1/1/2008

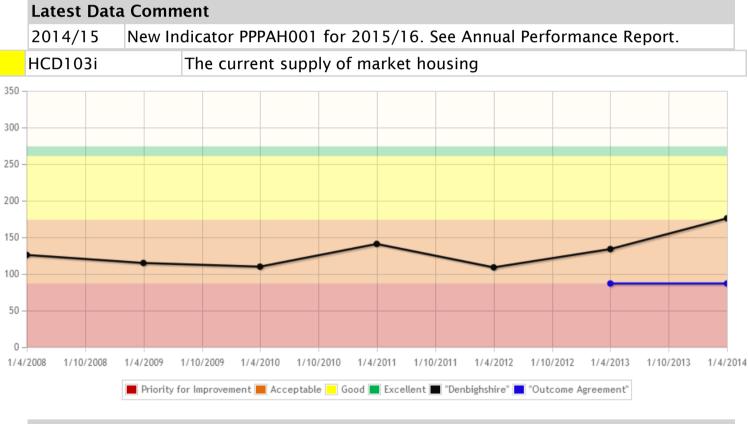
1/1/2009

1/1/2010

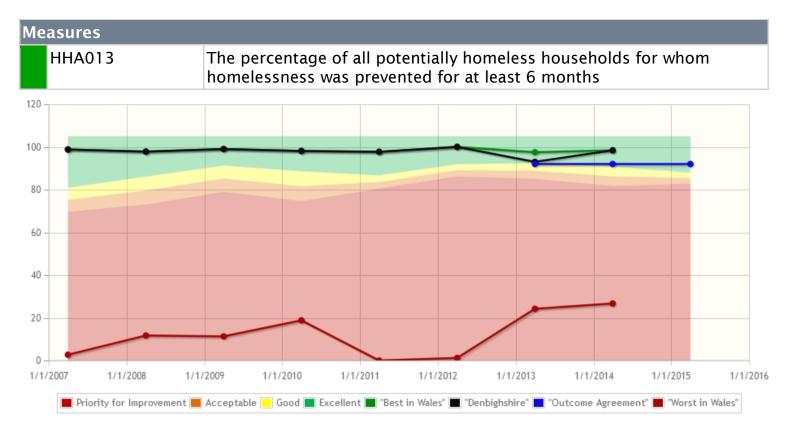


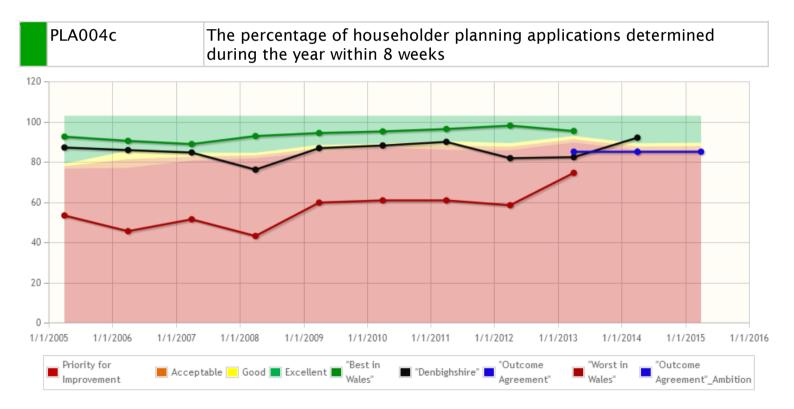
Latest Data Comment2014/15New indicator PPPAH001 for 2015/16. See Annual Performance Report.

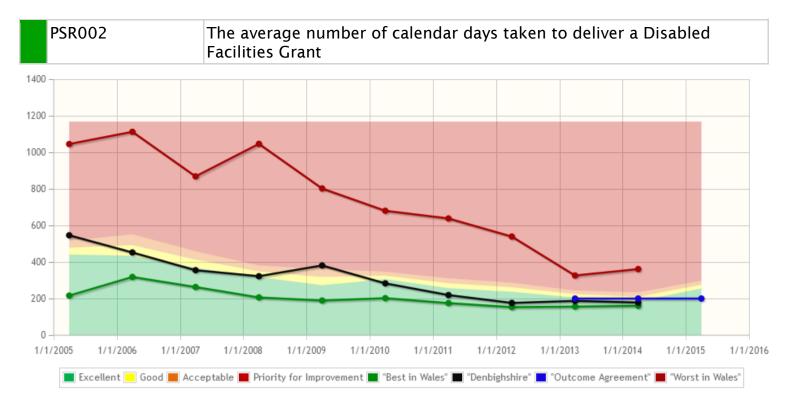


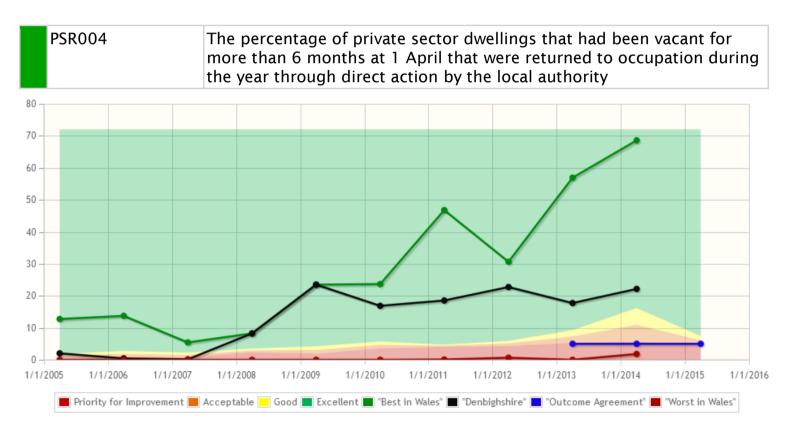


Latest Data Comment2014/15This indicator is now PPPMH001 - count only.



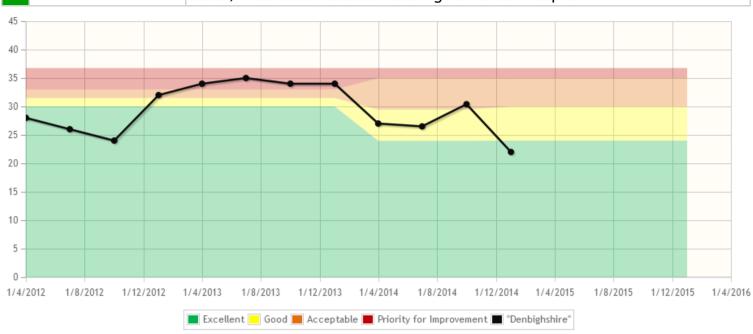


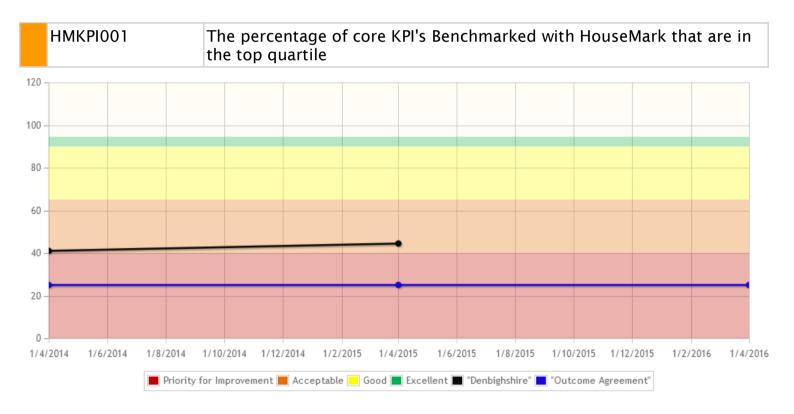




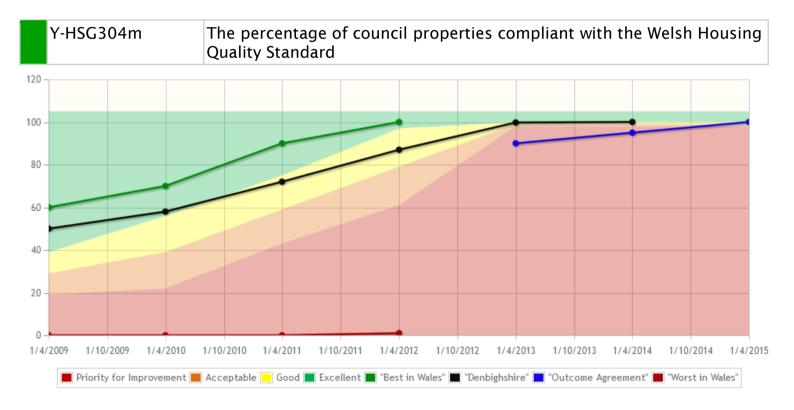


The number of calendar days taken to let empty properties (council stock) - General Need & Housing for Older People





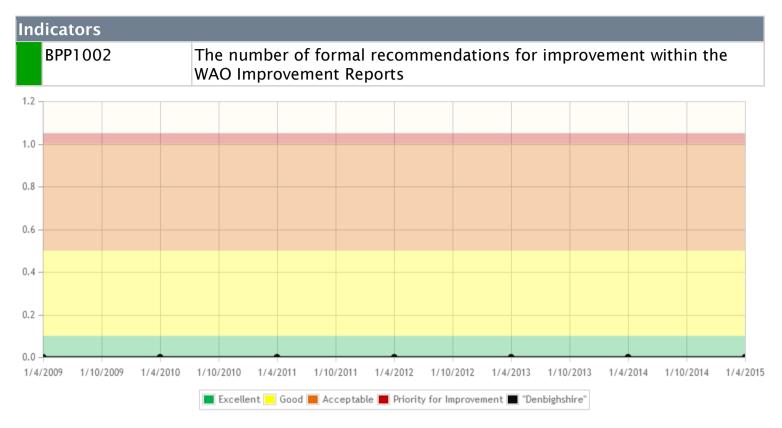


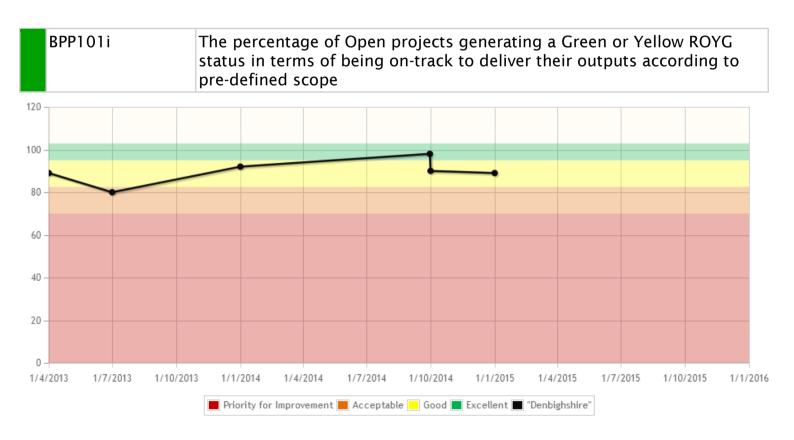


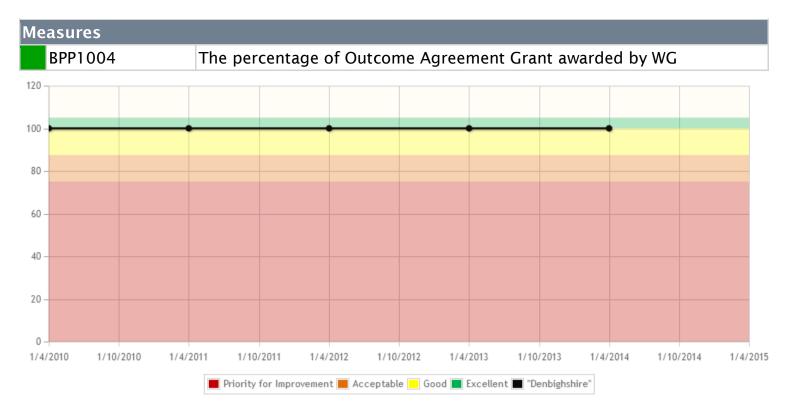
Act	ivities			
	HCD101a	Develop and follow action plan to work more closely with PRS to achieve more solutions i.e. increasing the supply of good quality, energy efficient, affordable private rented homes, reduce tenancy breakdown within sector to prevent homelessness and increase access to sector to relieve homelessness	01/08/13	30/06/14
	HCD103a	Develop and deliver a Housing Strategy	01/04/14	31/03/16
	HCD104a	Deliver 38 units of new affordable housing in 14/15 within Denbighshire	01/04/14	01/03/15
	HCD105a	Improve arrangements for Move On accommodation from supported housing to allow more service users to move into independent living, so that supported housing resources can be better used to accommodate the most vulnerable	01/04/14	31/03/15
	HCD106a	To tender the grounds maintenance service in 2014/15 which shall result in a new service provider being appointed to deliver the service in 2015/16 and shall support the councils obligations to levy charges in accordance with the requirements from Welsh Government.	01/04/14	30/09/14
	HCD107a	To negotiate a settlement with Welsh Government for the abolition of the Housing Revenue Account Subsidy System which places the Council in the best possible position to take forward its strategic priorities including the development of new build council housing	01/04/14	31/03/15
	PPP201a	Deliver the Renewal Area projects in Rhyl to improve the conditions of private sector housing and environmental enhancements	01/04/14	31/03/16
	PPP202a	Implement new Welsh Government home loan scheme to allow home owners to improve conditions in the private housing stock	01/04/14	31/03/16
	PPP203a	Take a pro-active approach to encourage the private sector to bring forward allocated housing sites, to deliver mixed type and range of housing, by producing master plans, planning briefs and SPGs	01/04/14	31/03/15
	PPP204a	Identify service contribution to improving standards in private rented sector housing	01/04/14	31/03/15
	PPP205a	Ensure as many Affordable Houses as possible are provided through the planning system and other methods of delivery	01/04/14	31/03/16

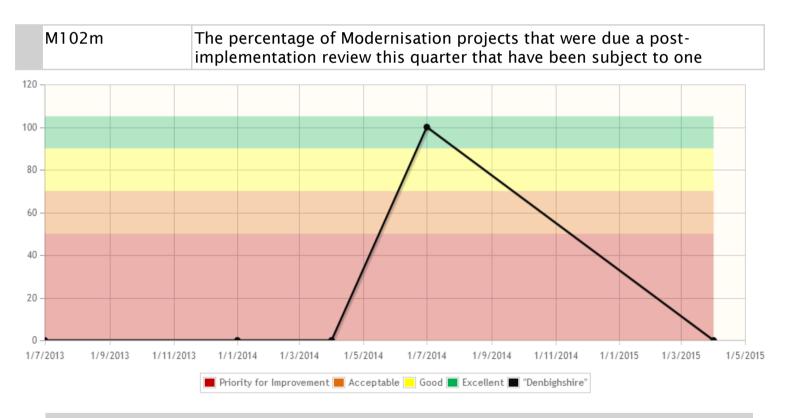
Outcome 13 - Services will continue to develop and improve







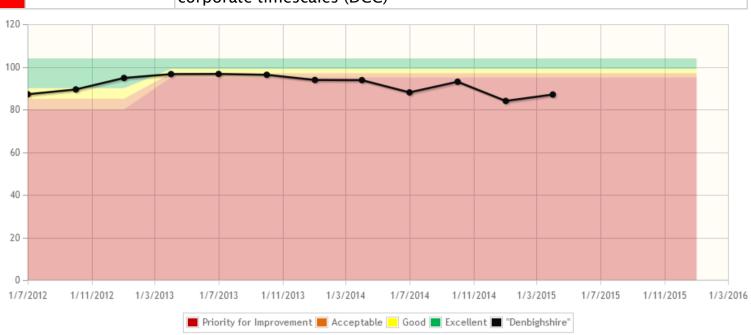




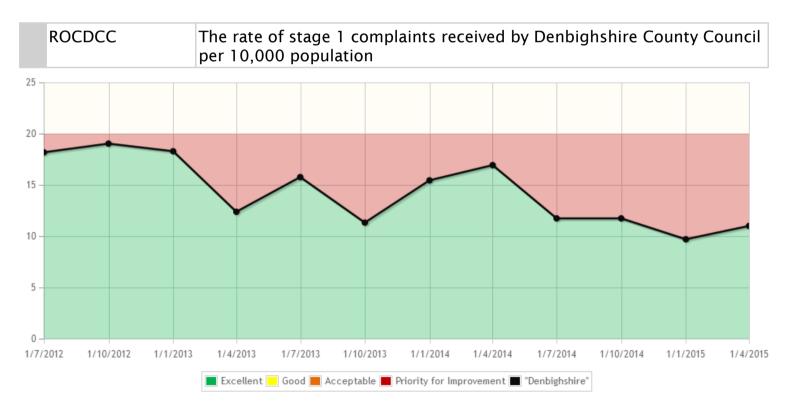
01/04/15	No Modernisation projects were due a post-implementation review during
	quarter 1 2015/16

PCOTDCC

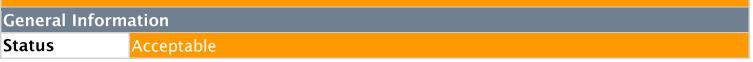
The % of external stage 1 complaints that are responded to within corporate timescales (DCC)

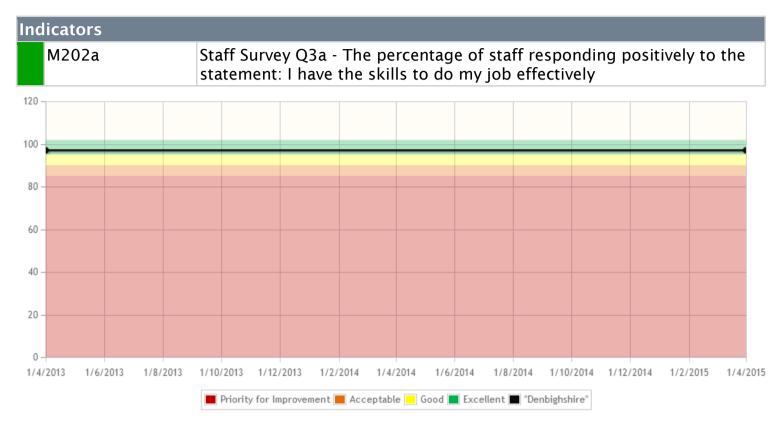


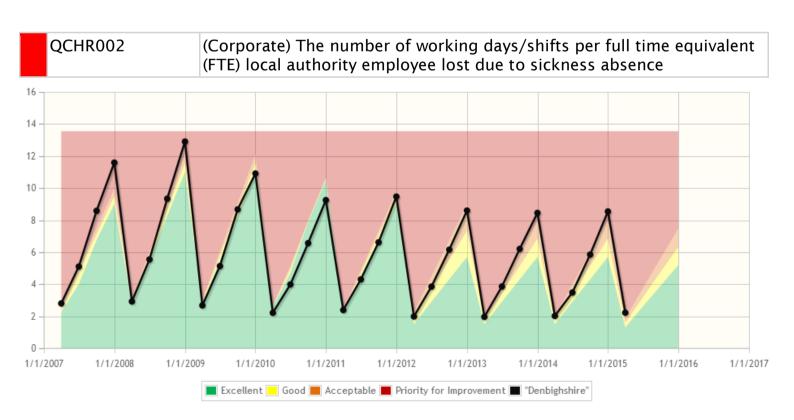
Latest Data Comment2014/15A report has been sent to the Performance Scrutiny Committee.



Outcome 14 - More flexible and effective workforce supported by cost efficient infrastructure



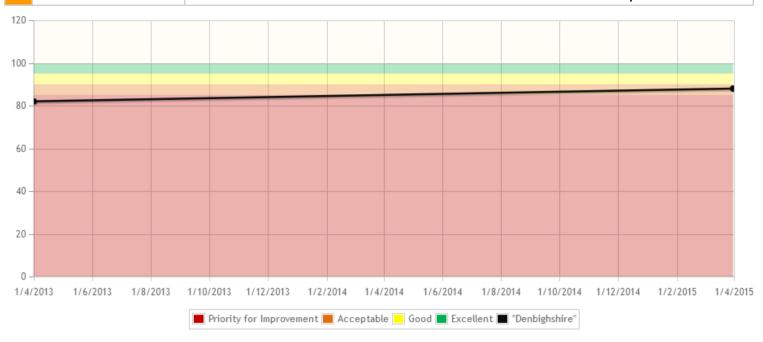


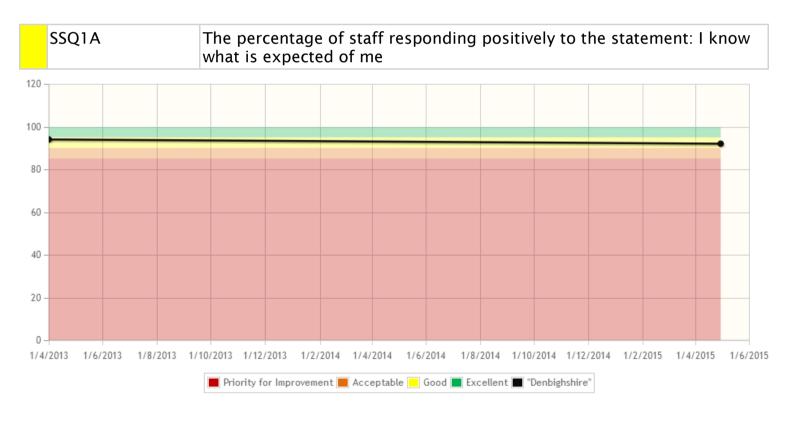


2014/15	HR Business Partners are aware of the sickness levels being high across a number of services and have raised that with their service areas and we have
	started to tackle some of the issues in those services.

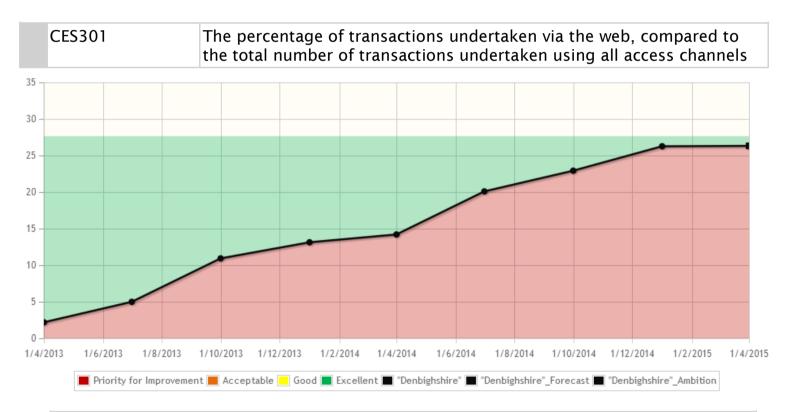
SSQ13a

The percentage of staff responding positively to the statement: I have access to the information and IT I need to work efficiently



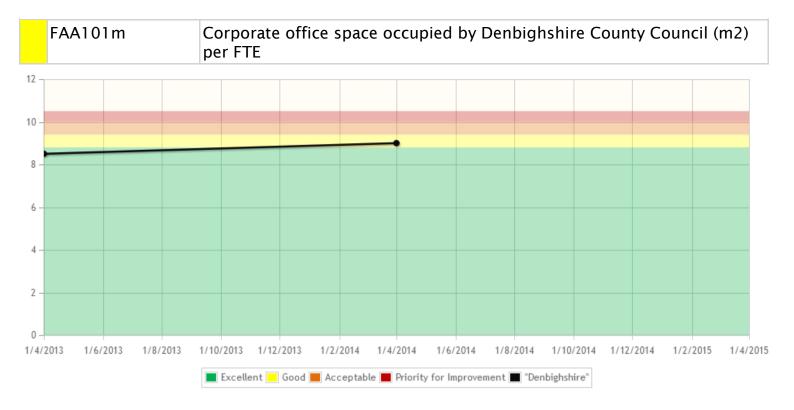


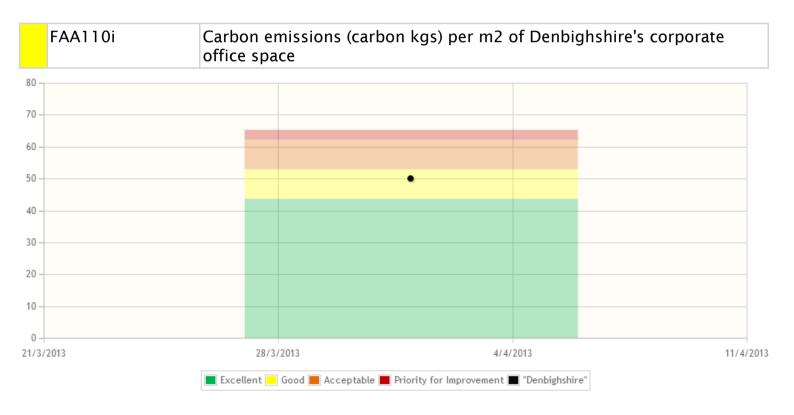




2014/15 levelling-off at 26%.

This measure is just a count of transactions. Performance appears to be

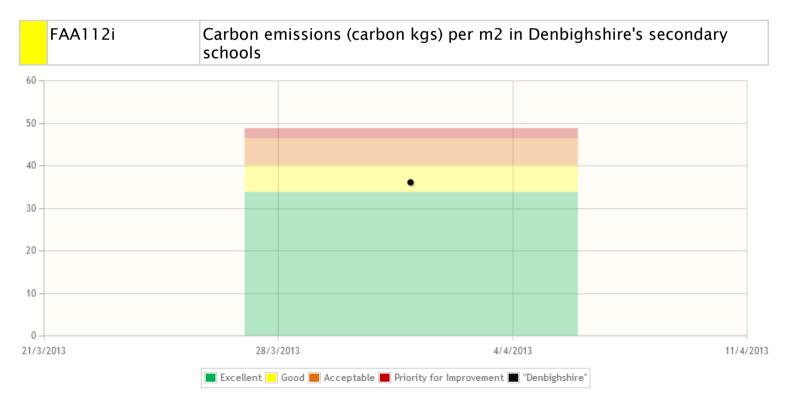




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FAA111i Carbon emissions (carbon kgs) per m2 in Denbighshire's primary schools
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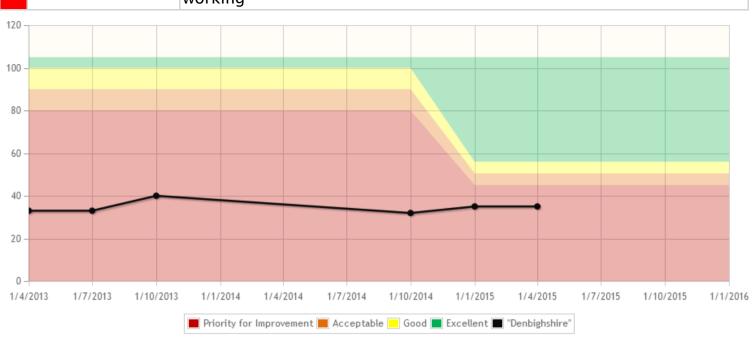


	This performance is attributed to the fact that Denbighshire has a high proportion of old primary school buildings, and mobile classrooms. There
	has also been an increase in IT use in primary schools, which contributes to carbon emissions



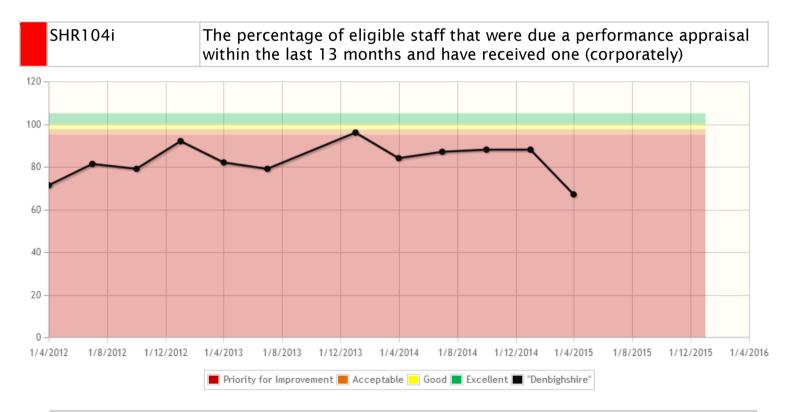
ICT106i

The percentage of non-school staff who have been equipped for agile working



Latest Data Comment

2014/15 This is a red status because we want more of our personnel to work on a more agile basis, but we have a project underway to roll out agile working and this is progressing well.



2014/15	HR Business Partners receive monthly reports to enable them to monitor more effectively completion percentages are keeping their services informed
	of the figures.

Activities						
	PR000157	Electronic Document and Record Management System (EDRMs)	01/04/13	31/03/16		
	PR000163	E Invoicing & Central Invoice Registration	06/05/13	05/05/14		
	PR000241	North Denbighshire Accommodation Modernisation	02/09/13	01/09/14		
	PR000264	Denbighshire Telephony	06/01/14	30/09/16		
	PR000305	Domino Migration	01/05/14	01/04/15		
	PR000317	Digital Choice - Getting the Customers Ready	21/10/14	01/11/15		
	PR000318	Digital Choice - Getting the council ready	01/10/14			